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UNITED STATES COPYRIGHT ROYALTY JUDGES The Library of Congress The Library of Congress IN THE MATTER OF: ) ) DETERMINATION OF RATES ) Docket No. AND TERMS FOR MAKING AND ) 16-CRB-0003-PR DISTRIBUTING PHONORECORDS ) (2018-2022) (PHONORECORDS III), )

OPEN SESSION

Pages: 3302 through 3610 (with excerpts)

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## HERITAGE REPORTING CORPORATION

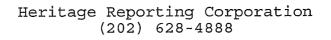
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UNITED STATES COPYRIGHT ROYALTY JUDGES 1 The Library of Congress 2 ----X 3 IN THE MATTER OF: ) 4 5 ) 6 DETERMINATION OF RATES ) Docket No. AND TERMS FOR MAKING AND ) 16-CRB-0003-PR 7 DISTRIBUTING PHONORECORDS) (2018-2022) 8 (PHONORECORDS III), ) 9 ----X 10 BEFORE: THE HONORABLE SUZANNE BARNETT 11 THE HONORABLE JESSE M. FEDER 12 THE HONORABLE DAVID R. STRICKLER 13 14 Copyright Royalty Judges 15 Library of Congress 16 Madison Building 17 18 101 Independence Avenue, S.E. Washington, D.C. 19 20 March 28, 2017 21 22 9:20 a.m. VOLUME XII 23 24 Reported by: Karen Brynteson, RMR, CRR, FAPR 25

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PROCEEDINGS 1 (9:20 a.m.) 2 I offer my apologies. 3 JUDGE BARNETT: This late start is solely my responsibility. I was 4 having so much fun at my desk, you'd have thought I 5 was an economist talking about Shapley. 6 7 (Laughter) JUDGE BARNETT: We're still interrogating 8 Mr. Kokakis, correct? 9 MR. MANCINI: Yes, Your Honor. 10 JUDGE BARNETT: Oh, Mr. Mancini. 11 MR. SEMEL: Ouick housekeeping matter? 12 13 JUDGE BARNETT: Yes. 14 MR. SEMEL: And all the participants have spoken on this, so I think I'm speaking for 15 everyone, but I'm sure they will interrupt me if I'm 16 It has to do with the timing on the schedule. 17 not. So Your Honors, at the beginning, at the 18 outset of the case, gave us 20 days, estimating six 19 20 hours a day. That's 120 hours, and you allotted us 110 hours. 21 Over the course of the Services' direct 22

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23 case, those ten hours with snow delays and gaps
24 have -- are gone. So now we have nine days left; at
25 six hours a day, is 54 hours. There are almost

1 exactly 54 hours allotted to the parties.

So we noted that -- I think last week or 2 the week before, you noted that in order to get a 3 reporter or adjust the schedule, we've got to do 4 something and we need advance notice. So we wanted 5 to raise the idea of provisionally holding Friday, 6 7 the 7th, for a court reporter, at least getting a court reporter available in case there's some other 8 It seems like running out of days before --9 delay. before time would be a problem. So that would just 10 11 be a back-stop measure.

JUDGE BARNETT: It is a problem, and we will certainly run that up the flag pole and see what we can do. And we'll let you know as soon as we hear back on our status with regard to that.

16 MR. SEMEL: Great.

25

JUDGE BARNETT: Oh, and we also need to 18 look at our calendar. Would it -- would it be the 19 morning only on that Friday or --

20 MR. SEMEL: I think no one thinks we 21 necessarily would need to use it, but like we're 22 literally right now, and if we have to do six hours 23 a day every day, we'll end at 5:00 o'clock on the 24 last day.

JUDGE BARNETT: And that's the nicest way

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I've ever been told to be on time. 1 MR. SEMEL: And, you know, obviously, we 2 can go over but, again, it's more just, you know, 3 what if we get another snow day, what if we have 4 something that comes up that's unanticipated? 5 JUDGE BARNETT: Bite your tongue. 6 7 Mr. Mancini? MR. MANCINI: Thank you, Your Honor. 8 We can begin in open session, Your Honors. 9 JUDGE BARNETT: Thank you. 10 11 MR. MANCINI: We may switch to restricted 12 at some point. 13 Whereupon--DAVID KOKAKIS, 14 a witness, called for examination, having previously 15 been duly sworn, was examined and testified further 16 as follows: 17 18 CROSS EXAMINATION -- RESUMED BY MR. MANCINI: 19 20 Ο. Good morning, Mr. Kokakis. 21 Good morning. Α. 22 Q. I have only a few questions, and then the other Services may have a few more. 23 Is Michael Sammis the chief financial 24 officer of Universal Music Publishing Group? 25

Α. Yes, he is. 1 And is JW Beekman the senior vice 2 Ο. president of finance for Universal Music Publishing 3 Group? 4 I can't recall his specific title, but I 5 Α. believe he is the head of North American finance. 6 7 Ο. And does Mr. Beekman report to Mr. Sammis? 8 9 Α. Yes, he does. MR. MANCINI: Your Honors, at this time, 10 I'd like to cede my time to Mr. Marks. 11 12 JUDGE BARNETT: Thank you. JUDGE FEDER: Will the gentleman yield? 13 14 CROSS-EXAMINATION BY MR. MARKS: 15 16 Q. Good morning, Mr. Kokakis. 17 Α. Good morning. 18 Q. Yesterday you testified about a winter holiday being canceled as a result of Judge 19 20 Stanton's ruling in the BMI rate court that partial withdrawals were not allowed under the BMI consent 21 2.2 decree. Do you recall that testimony? 23 I do recall that, yes. 24 Α. And just to put a time frame on that, 25 Q.

that was the winter holiday at the end of 20 - sorry, 2013 into 2014?
 A. Yes, I believe that's correct.

Q. And the period for which Universal Music Publishing was fully withdrawn from BMI was -- was following that ruling for about a month, as you explained yesterday?

8 A. Following the ruling, commencing as of9 January 1st, 2014.

10 Q. And then at some point, Universal Music 11 Publishing suspended its withdrawal to rejoin BMI; 12 is that correct?

13 A. That is accurate, yes.

Q. And I'd like to turn your attention to footnote 1 on page 15 of your written direct testimony, in which you cite the Register's 2015 report on copyright and the music marketplace.

18 A. Would you please give me the reference19 once more?

20 Q. Yeah, I'm sorry, it's footnote 1 on page 21 15 of your written direct testimony.

22 A. Yes, I see it.

Q. You're -- you're aware that the Copyright
Office undertook extensive fact gathering in
connection with the preparation of that report,

correct? 1 I believe that's accurate, yes. 2 Α. And the Copyright Office held a series of 3 Ο. public roundtables with participants representing 4 various aspects of the music industry? 5 6 Α. Yes, I recall that. 7 Ο. And, in fact, you participated in the public roundtable held in June 2014 at the UCLA 8 School of Law? 9 Yes, I did. Α. 10 And at the time, you were the head of 11 0. business and legal affairs and business development 1213 for Universal Publishing? Yes, that's accurate. Α. 14 Ο. And you identified yourself as such 15 during the introductions? 16 I believe that's accurate, yes. 17 Α. 18 Q. And you stated at that public roundtable that Universal Music Publishing was prepared to 19 fully withdraw from ASCAP and BMI, correct? 20 I believe that's accurate, yes. 21 Α. 22 Q. And you stated that the point of withdrawing from ASCAP and BMI would be to get out 23 24 from under the thumb of the oppressive consent decrees, right? 25

I don't recall the specific language that Α. 1 I used, but that was likely the gist of it. 2 And you stated that it was Universal's 3 0. intention to get out from under the -- the thumb of 4 the ASCAP and BMI consent decrees and that Universal 5 was prepared for that, right? 6 I don't recall the specific language, but 7 Α. I know that was the general sentiment, yes. 8 You stated that Universal could withdraw 9 Ο. tomorrow and it would be seamless, right? 10 That's being taken out of context. What 11 Α. I referred to is that there wouldn't be that much 12 disruption in the marketplace as a result of a 13 publisher's withdrawal, meaning that the doomsday 14 scenario that was being predicted by several of the 15 licensees and other interested parties was not 16 realistic and a bit disingenuous in that there was a 17 18 lot of fear-mongering going on at the time that I didn't think was warranted. So the point of me 19 20 saying that it would be seamless is to point out that there wouldn't be that much disruption in the 21 22 marketplace. If I recall correctly, my testimony was that there wouldn't be dozens upon dozens of 23 players in the performance space but, rather, six or 24 seven perhaps, would be existing societies and maybe 25

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1 a few of the majors that might withdraw.

Q. Right. You didn't think the PROs would go away if the publishers with the resources to create the infrastructure to deal with licensing and data management like Universal withdrew. They would still exist for smaller publishers, but Universal and other major publishers might withdraw?

I recall that being my testimony, yes. 8 Α. What I said is that the existing societies would 9 continue on perhaps representing a smaller segment 10 of the marketplace and adjusting to changing market 11 conditions and that the -- the larger publishers who 12 had the resources to build out the infrastructure to 13 deal with direct licensing on a broad scale would 14 likely be the only parties that would be able to 15 withdraw from the societies completely. 16

Q. And there had been concerns expressed by
songwriters about the idea of publishers fully
withdrawing from ASCAP and BMI, correct?

20 A. That is accurate, yes.

Q. And Universal had considered the songwriter concerns as part of its preparations to fully withdraw, right?

A. We considered those concerns, but quite candidly, we didn't consider them enough because

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when we eventually did withdraw from BMI and did 1 engage in direct licensing, and had effectuated some 2 of the partial withdrawals that were eventually 3 overturned as a result of the rate court decisions, 4 many more songwriters came out to object than I had 5 anticipated. I had to meet with many of them. Ι 6 believe I met with about half a dozen writer trade 7 organizations at the time. And that is one of the 8 several reasons we ultimately decided to reaffiliate 9 with BMI because the opposition from the songwriter 10 community was overwhelming, despite our best 11 intentions and despite calming their -- their nerves 12 13 and -- and addressing some of their concerns. And -- and at the point in time of the 14 Ο. Copyright Office roundtable in June 2014 when you 15 said that Universal was prepared to fully withdraw, 16 as part of that, you said that you had fully 17 18 considered the songwriter concerns, right? I had a new appreciation for the 19 Α. 20 songwriter concerns, and that is something that we

20 Songwriteer concerns, and ende is semechang onde we 21 would take very seriously if we were ever to 22 reconsider our position on withdrawing from the 23 societies.

Q. And in response to concerns expressed by songwriters about publisher withdrawals from ASCAP

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and BMI, you stated that, if anything, withdrawal
 would increase the value for the publishing
 community and the writer community, right?

A. I believe that to be the case, not necessarily because we would get higher rates from the licensees, although that might be a hope to get marginally better rates, but, rather, because there would be a tremendous amount of cost savings at the society level because there's a lot of waste, a lot of fat to cut at the society level.

I think I even stated in my testimony 11 12 that there was corruption at the society level, which I do believe to be the case, perhaps not in 13 14 the U.S. as much as outside of the U.S., but certainly they take liberties that I -- I think are 15 16 a bit questionable. And part of getting out of the societies, a great part, was to streamline the 17 18 licensing process to make it easier for Services to go to market, to cut a lot of the fat, to engage in 19 20 cost savings measures -- measures.

21 And if you look at many of the direct 22 licenses that -- that we did in the performance 23 space, you'll see that rates did not actually 24 increase. We didn't gouge the licensees as many 25 feared we would. What we were looking to do was

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1 save costs and get out from the thumb of the societies as much as the -- the thumb of the consent decrees. MR. MARKS: At this point, we need to go into restricted session. It's very brief. JUDGE BARNETT: We will briefly -- we will briefly close the hearing room for those who are not permitted to hear this information. Thank you. (Whereupon, the trial proceeded in confidential session.) 



OPEN SESSION 1 REDIRECT EXAMINATION 2 BY MR. SCIBILIA: 3 Good morning, Mr. Kokakis. Q. 4 Α. Good morning. 5 A few quick questions. Mr. Marks was 6 Q. 7 speaking with you earlier about some statements made in 2014 regarding withdrawals. Does Universal Music. 8 Publishing Group have any current intention to fully 9 withdraw from PROs? 10 No, for the reasons that I stated 11 Α. 12 yesterday. And are the songwriter concerns Right. 13 Q. that Mr. -- Mr. Marks mentioned one of those 1415 reasons? 16 Α. Certainly. It's a big reason. I -- I wouldn't want to do something that would alienate 17 18 our clients to the extent that I think a full withdrawal would. 19 20 We have a new appreciation for how sensitive we have to be to that issue. I think we 21 made some assumptions because we had good intentions 22 and -- and the intent of -- of withdrawal at the 23 time we were considering it was for the benefit not 24 only of ourselves but for the songwriters. That's 25

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the primary driver for -- for why we were looking to
 potentially withdraw.

And we simply didn't fully appreciate the backlash in the writer community that we would experience. So, yes, that was a huge deterrent to us reconsidering withdrawal. And it's a huge deterrent today.

8 Q. And -- and are costs also a factor that 9 was considered in considering or reconsidering 10 withdrawal?

11 A. Certainly, costs are a primary concern. 12 As I believe I testified yesterday, we would have to 13 invest likely tens of millions of dollars into 14 building out the infrastructure to cover all of the 15 licensing points that the societies currently cover 16 and staff up with dozens of new licensing 17 executives.

And one thing I didn't mention, which I -- I think is relevant, which came out of discussions with the writer groups and their representatives, is that the legal basis upon which we could potentially withdraw is questionable. And I would expect there to be litigation around an attempt at withdrawal.

25 So lots of reasons why we would have to

think very carefully about revisiting this issue. 1 Okay. And Mr. Mancini asked you 2 Ο. yesterday -- I was a little bit confused by your 3 testimony and I wanted to see if you can clarify it. 4 He asked you would you agree that, absent 5 an alternative to piracy, the users would continue 6 to return to pirate sites like BitTorrent and other 7 music pirate sites. And you said, "I recall that 8 being discussed." 9 I want to ask you, where was that 10 discussed? 11 12 Α. In my deposition, I recall that question, that same question, being asked in my deposition. 13 14Q. Oh, okay. And then Mr. Mancini also asked you 15 whether you knew when on-demand streaming services 16 launched in the United States, and you referenced 17 working at Greenberg Traurig and doing a deal with 18 19 Apple. Do you know whether that deal with Apple 20 was for streaming or for something else? 21 I -- I must have been confused about the 2.2 Α. I thought the question was specifically 23 question. concerning Apple launching its digital service, 24 which I thought was a reference to the download

service, which launched in around 2001. So I recall
 being in private practice at Greenberg Traurig at
 the time representing several record labels and
 Apple coming to me for licenses for sound recording
 rights for its download service.

6 The Apple streaming service didn't launch 7 until maybe 2013, end of 2013. Streaming in general 8 prior to that with services like Spotify -- I can't 9 recall the exact year that Spotify launched.

10 Q. Okay.

MR. SCIBILIA: I have no further 11 questions. I just wanted to move into evidence the 12 remaining exhibits to Mr. Kokakis's written direct 13 testimony and his rebuttal testimony. And I believe 14 he testified, you know, earlier that he worked on 15 16 all those agreements, he negotiated them or was 17 involved in the negotiation of them. So I'd like to move them into evidence at this time. 18

19 JUDGE BARNETT: Could you give us the 20 numbers?

21 MR. SCIBILIA: Sure. Exhibits 181, 757, 22 804, 805, 806, 807, 1094. And then there's a range. 23 That would save time in giving you a range, which is 24 2504 through 2529, inclusive, and the range 2605 25 through 2608, inclusive.

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JUDGE BARNETT: Okay. MR. ELKIN: Objection with respect to the 2 pending motion in limine. 3 JUDGE BARNETT: Okay. Thank you, 4 5 Mr. Elkin. And thank you, Mr. Scibilia. MR. SCIBILIA: Thank you, Your Honors. 6 7 JUDGE BARNETT: They are admitted, subject to pending motion in limine. 8 (Amazon Exhibit Number 181 was marked and 9 received into evidence.) 10 11 (Google Exhibit Numbers 757, 804, 805, 806, and 807 were marked and received into 12 evidence.) 13 (Pandora Exhibit Number 1094 were marked 14and received into evidence.) 15 1.6 (Copyright Owners Exhibit Numbers 2504 through 2529 and 2605 through 2608 were marked and 17 received into evidence.) 18 JUDGE BARNETT: Mr. Kokakis, you may be 19 20 excused. THE WITNESS: Your Honors, thank you very 21 much. 22 JUDGE BARNETT: Would the Copyright 23 Owners like to call another witness? 24 MR. CHARRON: Mr. Jim Timmins is coming 25

1

1 up in a moment.

JUDGE BARNETT: Before you are seated, 2 Mr. Timmins, will you please raise your right hand. 3 Whereupon--4 5 JAMES DONALD TIMMINS, having been first duly sworn, was examined and 6 7 testified as follows: JUDGE BARNETT: Please be seated. 8 MR. CHARRON: Good morning, Your Honors. 9 Again, William Charron from Pryor Cashman. 10 DIRECT EXAMINATION 11 BY MR. CHARRON: 12 And good morning, Mr. Timmins. Would you 13 Ο. please state and spell your name for the record. 14James Donald Timmins, T-i-m-m-i-n-s, but Α. 15 16 I qo by Jim. Where did you graduate from college? 17 Q. 18 Α. The University of Toronto in Canada. And do you hold any postgraduate degrees? 19 Ο. 20 Α. I do. I have a Master's in business administration from Stanford University. 21 22 Q. Do you have any experience working with emerging growth technology-based companies? 23 For the bulk of my more than 35-year 24 Α. career, that's exactly what I've done, is work with 25

1 emerging growth companies.

2 Q. Would you please walk the Judges through 3 your employment history since receiving your MBA and 4 explain that experience.

I graduated in 1981, and I went to Wall 5 Α. Street working for a large investment banking firm, 6 Salomon Brothers, helping with financings and merger 7 and acquisition transactions. After a short time 8 there, a few years, I decided that I really liked 9 working with technology-based companies, so I moved 10 to Hambrecht & Quist in San Francisco. And that is 11 a firm that's famous for having backed such 12 companies originally as Apple, Genentech, Adobe, and 13 a host of other technology-driven businesses. 14After about a decade of investment 15 banking, I moved into venture capital investing, and 16 I was with a Sand Hill -- Sand Hill Road firm 17 investing in emerging growth companies, funding 18 them, sitting on boards of directors, helping them 19

20 through to an initial public offering or a merger 21 acquisition event.

And, finally, for about the last decade, I've been doing financial advisory work, primarily business valuation, at a firm I founded nine years ago by the name of Teknos Associates.

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JUDGE STRICKLER: How long were you with 1 the venture capital firm that you spoke of? 2 THE WITNESS: 15 years. 3 BY MR. CHARRON: 4 What does it mean to do business 5 Ο. valuation work? 6 So my firm, which has about 20 employees, 7 Α. is providing valuations to help companies and 8 investors with tax compliance, financial reporting, 9 transactions, and sometimes with litigation. 10 11 Q. Do you also have experience evaluating 12 markets? 13 Α. I do. For basically every valuation includes an evaluation of the market in which that 14 company is operating. So looking at supply, looking 15 at demand, seeing if there are constrictions of any 16 sort operating in that market. 17 Have you earned any credentials in your 18 Q. field? 19 20 Α. I have. I have four that are related to Two from the valuation in one way or another. 21 22 American Society of Appraisers. I'm an accredited senior appraiser in both business valuation and in 23 24 intangible assets. I'm a master analyst in forensics, and I'm a certified equity professional. 25

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1 Q. Do you do any teaching or lecturing on 2 the subject of emerging growth companies?

I have. I've taught at my alma mater, at 3 Α. the business school at Stanford, and across the bay 4 at the University of California, Berkeley, both the 5 law school and the business school there, at the law 6 school at Santa Clara University, and the Wharton 7 School, the business school, at the University of 8 Pennsylvania. 9

10 Plus I've taught some classes for the 11 American Society of Appraisers in valuation in the 12 litigation context. And for the Practicing Law 13 Institute, I've taught classes to attorneys about 14 term sheets and such things.

Q. Have you ever testified at trial as an expert witness on the subject of valuing emerging growth technology-driven businesses or markets?

18 A. I have.

19 Q. About how many times?

20 A. Ten to 15 times.

Q. Have you ever testified on behalf of anygovernmental bodies?

A. Yes. On behalf of the Internal RevenueService.

25 Q. Was that in connection with a business

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1 valuation matter?

2 A. It was. It was the case of Amazon.com3 versus Commissioner.

4 Q. Have you ever served as a special master 5 for any court?

I'm currently a special master in a case 6 Α. which is being heard in Delaware Chancery Court. 7 It's a consolidation of a number of cases that 8 involve a series of cellular partnerships and AT&T. 9 MR. CHARRON: Your Honors, at this time, 1.0 the Copyright Owners would offer Mr. Timmins as an 11 expert in the area of valuing emerging growth 12 technology-driven businesses and markets. 13 MR. STEINTHAL: We will reserve our 14 questioning for cross and not challenge this. 15 JUDGE BARNETT: Thank you, Mr. Steinthal. 16 Mr. Timmins is so qualified. 17 18 BY MR. CHARRON: Mr. Timmins, in that binder in front of 19 Ο. you, would you please turn to Exhibit 2689. That's 20 the written testimony of David Pakman. 21 22 Α. I have it before me. Have you ever seen this report before? 23 Ο.

24 A. I have.
25 JUDGE BARNETT: Mr. Charron, this has

already been admitted? 1 MR. CHARRON: It has, Your Honor. 2 BY MR. CHARRON: 3 Were you asked to offer any opinions Q. 4 about Mr. Pakman's report? 5 I was. I was retained as a rebuttal 6 Α. 7 expert in connection with Mr. Pakman's report. Okay. Would you now turn to tab 3036 in 8 Ο. the binder. 9 I have that before me. Α. 10 Okay. Do you recognize this document? 11 Ο. I have. 12 Α. And what is it? Ο. 13 It's a rebuttal report which I prepared. 14Α. Could you turn to the last page before 15 0. the appendix. Is that your signature? 16 17 Α. It is. 18 MR. CHARRON: Your Honors, I move for the admission of Exhibit 3036. 19 20 MR. STEINTHAL: No objection. JUDGE BARNETT: 3036 is admitted. 21 22 (Copyright Owners Exhibit Number 3036 was received into evidence.) 23 BY MR. CHARRON: 24 All right. I'm sorry to do a little bit 25 0.

of back and forth with you right now, but I have to
 ask you first to look again at Mr. Pakman's report.
 I'm sorry.

Would you remind me of the number? Α. 4 All right. So I'm told that the report 5 0. of David Pakman that you looked at was actually from 6 7 the Web IV proceeding. His report in this proceeding is Exhibit 696 in your tab, which is in 8 the front -- front part. 9 MR. CHARRON: That has also been 10

11 admitted, Your Honor. I don't know if his Web IV 12 report was admitted.

13 THE WITNESS: I'm sorry, the number 14 again?

15 BY MR. CHARRON:

16 Q. 696. Apologize for the confusion.

17JUDGE BARNETT: Ms. Whittle, was the18other Pakman report admitted earlier?

19 THE CLERK: It has not been admitted --20 696 was admitted, right.

21JUDGE BARNETT: Are you going to be22asking that the Web IV report be admitted?

23 MR. CHARRON: No.

JUDGE BARNETT: No? Okay. So 2689 is 25 not admitted. Okay. Thank you. 1 BY MR. CHARRON:

Sorry about that. Okay. Looking at 696, 2 Q. Mr. Pakman's report in this proceeding, if I could 3 ask you to turn to page 4 and paragraph 13A. 4 5 JUDGE STRICKLER: What's the reference again? 6 7 MR. CHARRON: 13A on page 4. JUDGE STRICKLER: Thank you. 8 THE WITNESS: I have it before me. 9 BY MR. CHARRON: 10 Mr. Pakman takes the position that "the 11 Ο. digital music service industry has fared poorly, 12 that "there is a high failure rate" for digital 13 music services and that there is a "low level of 14 investment" in digital music services that is 15 16 "stifling growth" in this industry. Do you agree with those positions? 17 18 Α. I do not. Why not? 19 Q. 20 Α. Because they are contradicted by evidence from the marketplace, which I can see. 21 22 Q. What do you mean by that? On the demand side, there is a large and Α. 23 accelerating growth in the number of subscribers. 24 On the supply side, there is a significant number of 25

companies which have entered the marketplace and are
 supplying streaming music to those would-be
 subscribers.

And there is a large amount of capital that has been devoted to this marketplace as well. The disclosed capital, which I could readily find, totalled about 2 billion dollars in recent years. And, of course, there's undisclosed capital that's coming from the large diversified companies that are investing in the segment as well.

JUDGE STRICKLER: Excuse me. You say "as well." Have you seen a change in the composition of those who are interested in entering this market on the supply side?

THE WITNESS: 15 I have. The -- the large diversified companies have grown to include more 16 than Apple, which was historically involved in paid 17 18 digital downloads, to include Amazon and Google. JUDGE STRICKLER: Have you seen a -- an 19 20 increase at all with regard to what has been described here as pure-play interactive streamers as 21 opposed to the diversified ones you just spoke of? 22 THE WITNESS: I think that most of the 23

24 pure-play streamers which are in the market now have 25 been in the market for a few years. So I have not

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seen the entrance of any new startup pure-play 1 streamers in the last year or two. 2 3 JUDGE STRICKLER: Thank you. BY MR. CHARRON: 4 All right. Now I'm going to ask you to 5 Ο. turn back to your report, which is Exhibit 3036. 6 And, in particular, to the table of contents. 7 I have it before me. Α. 8 Using your table of contents as a guide, 9 Q. I'd like you to summarize for the Judges what 10 11 analysis you did in each main section of your report, starting with Roman numeral III, titled The 12 Market For Streaming Music is Growing and 13 14 Prospering. Can you explain what you meant by that 15 16 statement? As I said a moment ago, there is a large 17 Α. number of subscribers, and the rate of growth of 18 subscribers is not only increasing; it's actually 19 accelerating in the last couple of years. And the 20 number of subscribers passed the 100 million mark 21 22 recently. There are a significant number of market 23 participants who are providing, and many of them are 24 large companies, household names. There is a very 25

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substantial amount of money that has been made
 available to the marketplace, both the disclosed and
 undisclosed amounts. There have been acquisitions
 that also indicate that substantial funds are being
 deployed in the marketplace.

In Roman numeral III-C, you say large 6 Ο. 7 diversified companies reap other benefits from streaming operations. What do you mean by that? 8 To cite just a few examples, some of the 9 Α. large diversified companies have hardware 10 operations, which are apparently also benefitting 11 from music streaming. I'm thinking here of Amazon 12 with its iPhones that are used as a platform. I'm 13 sorry, did I say Amazon? I meant Apple. 14

15 And I'm also thinking of Amazon with its 16 Echo, and the most frequent use of that is for 17 streaming in the household. In addition, Google has 18 substantial social media operations, and there's a 19 good deal of cross-fertilization between streaming 20 music and social media.

JUDGE STRICKLER: Excuse me. Thank you,counsel.

23 A question for you. You -- in your 24 summary, you were going through Roman III, which 25 begins on page 5 of your written rebuttal testimony.

THE WITNESS: The actual --1 The actual -- well, JUDGE STRICKLER: 2 will you actually look at the table of contents for 3 the moment, I guess, because the -- the Roman III is 4 5 captioned "the market for streaming music is growing and prospering." And I see that -- you know, some 6 7 subsections within that. And the first one is A, "the streaming music market is growing, drawing in 8 9 new participants and investors." Do you see that? 1.0 THE WITNESS: I do. 11 JUDGE STRICKLER: So I was looking for 12 another section that would get to the other part of 13 your Roman numeral title, which is that the 14 streaming market -- streaming music is prospering. 15 Now, I note that you didn't use the word 16 "prospering" in any of the headings in B and C, so I 17 was wondering if you could draw my attention to 18 where in Roman III you discuss the fact that the 19 20 market for streaming music is prospering. The -- the evidence that I THE WITNESS: 21 took for that, Your Honor, was the large number of 22 subscribers, the accelerating rate of growth of the 23 subscribers, the -- the large number of market 24 participants, and the amount of capital being 25

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1 devoted to the market.

2 JUDGE STRICKLER: That's what you meant 3 by "prospering"?

4 THE WITNESS: It is.

5 JUDGE STRICKLER: Thank you.

6 BY MR. CHARRON:

Q. Mr. Timmins, when you testified earlier about what's involved in evaluating a market, you said you looked for constrictions in the market.
What do you mean by that?

11 A. Venture capital firms like to find 12 markets where there is something that is restricting 13 access, whether it's a restriction in demand or more 14 commonly a restriction in supply. A technology 15 problem, a problem with the expense of a product or 16 something of that sort.

And venture capitalists like to deploy their dollars to a solution that will remove that restriction, thereby increasing the flow of supply to demand and enabling them to generate a profit.

Q. In an emerging growth market context, are you looking for the existence of accounting profits by existing suppliers within that market?

A. Well, not at the time of the investment, 25 no.

1 Q. Why not?

Because it's commonly understood that in Α. 2 an emerging market, a large upfront investment must 3 be made to fund the operating losses that will 4 necessarily flow from developing product, developing 5 markets, access to consumers, things of that sort. 6 Can a market be prospering, to use your 7 Ο. word, if the businesses within that market are not 8 showing GAAP or accounting profits? 9 10 Α. Yes, it can. 11 Ο. How so? As I said before, if there is demand and 12 Α. the market is capable of providing supply, if 13 14 capital recognizes that and is being deployed in the market, then the conditions are ripe for that market 15 16 to grow and prosper. Looking, again, at your table of 17 Q. contents, Roman numeral IV, the point heading says 18 "most venture capital investments are unsuccessful, 19 and Mr. Pakman fails to show that investments in 20 digital music companies have fared any worse than 21 investments in comparable companies." 22 I'm going to break that into two pieces. 23 Could you please tell the Judges what you meant by 24 the first part, where you say "most venture capital 25

1 investments are unsuccessful"?

A. So I've been watching the venture capital market for more than 30 years, and I've come to understand that most investments in companies by venture capital firms will not generate a positive return.

7 There are long-term studies across the 8 entirety of the venture capital business done by 9 reputable authorities that show about 50 percent, 10 slightly less than 50 percent of all companies in 11 which venture capitalists make an investment do not 12 return any capital. Zero.

And, furthermore, a total of about And, furthermore, a total of about For percent of all companies in which venture capital firms invest, in other words, in an additional percent of all companies, barely return capital. So 75 percent of all companies don't return capital, of which two-thirds, 50 percent, don't return even a penny.

20 And that is an experience across all 21 sectors of venture capital investing, across 22 multiple decades.

Q. And what did you mean by the other part of your statement in Roman numeral IV, that Mr. Pakman fails to show that investments in digital

music companies have fared any worse than 1 investments in comparable companies? 2 3 Α. Mr. Pakman performed an analysis, which I found wanting in a number of ways, and the end 4 result of that was that he did not demonstrate that 5 there were greater rates of failure for digital 6 7 music companies. Mr. Pakman worked with data reported by 8 Q. PitchBook and took the position that venture 9 capitalists have fared more poorly in the digital 10 music sector than in other sectors. 11 Do you have any criticisms of 12 13 Mr. Pakman's analysis? 14 Α. I do. Setting as a benchmark what a good study looks like, a good, reliable study lays out 15 16 all of its data in totality and then measures its results by objective and unchanging standards. 17 18 And the purpose of this is so that a later observer can replicate the work to 19 20 authenticate the results. Mr. Pakman's analysis did not lay out all of the data. He didn't even give a 21 22 date range for the data. And he used changing standards within his 23 analysis and, in some instances, excluded companies 24 simply based on what we think to have been about 25

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30-second observations and his own judgment and
 experience. The end result is something that I
 would not consider reliable.

Q. Does the success of venture capitalists within the digital music sector indicate the health of the digital music market?

7 A. I don't think so.

8 Q. Why not?

I think that there are adequate amounts 9 Α. of capital being provided, whether from venture 10 capital sources, other forms of institutional 11 12 investors or corporate investors. That's what one ought to look at. And I find that there are large 13 14 amounts of capital being deployed by institutional investors and in all likelihood by corporate 15 16 investors.

Q. One more back and forth, if you could turn, again, to Mr. Pakman's report, Exhibit 696. In particular, to page 19, paragraph 38.

20 A. Now I've done it.

21 Q. Don't worry about it.

22 MR. CHARRON: Can I approach him for a 23 minute, Judge? 24 THE WITNESS: Did you say page 8?

25 BY MR. CHARRON:

1 Q. Page 19, paragraph 38.

2 A. I'm there.

Q. Mr. Pakman says in that paragraph, "It is important to create a market whereby scores of digital music services can prosper and pay rightsholders for their works."

Do you agree that the digital music
market needs to include scores of providers to be a
healthy market?

10 A. I do not.

11 Q. Why not?

12 A. I think that it's sufficient if the 13 market has a number of different providers, enough 14 to stimulate healthy competition. It doesn't need 15 20, 40, 60, whatever "scores" means.

Q. Do you consider the digital music market to be an established market or a relatively new market?

A. It's a relatively new market. I know that there were -- there was a company operating in it as far back as 2001, but the bulk of the companies have entered the market with these product offerings in the last few years, especially in the last two or three years.

25 JUDGE STRICKLER: Does the fact that it's

1 a relatively new market indicate that the 2 possibilities of success and ultimate profitability 3 are -- are less certain than in a more mature 4 industry?

5 THE WITNESS: Well, I guess the market 6 skeptic in me would be not comfortable assuming that 7 there would be certain products even in a mature 8 industry.

9 JUDGE STRICKLER: Fair enough. But all 10 other things being held constant, is a more mature 11 market more likely to exhibit profitability than a 12 relatively new market?

13 THE WITNESS: Yes, under that set of14 circumstances, absolutely.

15 JUDGE STRICKLER: Thank you.

16 BY MR. CHARRON:

Q. Last time flipping back to your report,
to your table of contents, your final substantive
point heading, Roman numeral Number V.

20 A. I don't know. I think that the table of 21 contents was spirited away with the --

22 Q. I'll give you my copy.

A. Thank you.

24 (Whereupon, the trial proceeded in25 confidential session.)

OPEN SESSION 1 BY MR. CHARRON: 2 One last question, Mr. Timmins. Last 3 0. week, Mr. Pakman said that he viewed the terms of 4 the 1 billion dollar Spotify convertible debt 5 financing as "severe." 6 7 Do you agree with that view? I do not. 8 Α. 9 Q. Why not? I examined the terms as they were 10 Α. disclosed in the press, and the starting interest 11 rate for the convertible debt offering was 12 5 percent. A market rate for a non-investment grade 13 company, which I presume that Spotify is, based on 14 my examination of market rates would be 8 to 15 16 10 percent. So 5 percent is considerably below 17 market. Now, that -- that in and of itself is 18 justified by the fact that there is a call option 19 which the investors hold into the stock of Spotify 20 in the form of the conversion feature. And so I 21 then looked at the conversion feature, and the 22 initial conversion discount is 20 percent from the 23 24 eventual IPO price. And that, again, is relatively close to a

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1 market standard term. The terms do ratchet up, the 2 interest rate increases, and the size of the 3 discount increase with the passage of time at the --4 after the passage of one year, they begin to 5 increase at a -- in a stair-step fashion.

And by my estimation -- and this seems to be the consensus in the press as well -- that's designed to put some pressure on Spotify to move towards a public offering.

10 JUDGE STRICKLER: You wouldn't define 11 that staircase escalation as onerous?

12 THE WITNESS: Not from the terms that I 13 saw, Your Honor. The interest rate seemed to be 14 capped at 10 percent, which I outlined a moment ago 15 would seem to be a about a market rate for a 16 non-investment grade credit such as Spotify.

I don't know what the limit is on the -the conversion discount. That was not in the press reports anywhere. But the rate at which it changed did not seem to be abnormally large.

JUDGE STRICKLER: We -- we explored, counsel did and also from the bench, we explored some of those issues with Mr. Pakman. And when he was asked about the interest rate in particular, he made the point that because it's not strictly

speaking debt financing, but it's convertible, the 1 interest rate is really not the item that you want 2 to focus on; it's -- I don't know if he said it. 3 You just said it. It's the -- it's the 4 convertibility features that are more important. 5 Do you have an opinion on that? 6 THE WITNESS: When investors -- when -- I 7 worked at Salomon Brothers, as I said, early in my 8 career, and there and at Hambrecht & Quist, I did 9 participate in offering convertible debt offerings. 10 And what I learned about convertible debt offerings 11 from that, albeit 30 some years ago, was that they 12 -- they do very much want to know that they're 13 getting a good price on the equity security into 14 which they have the call option. 15 16 But they're mindful of the current yield in the meantime. So they never put the yield out of 17 18 their mind entirely. JUDGE STRICKLER: So the convertibility 19 20 discount is -- is more important, but the -- the interest rate on the debt prior to conversion 21 22 remains of some importance? THE WITNESS: 23 Exactly. JUDGE STRICKLER: Thank you.

MR. CHARRON: I have no further questions 25

2.4

on direct. I understand I do need to move in the 1 exhibits by number that Mr. Timmins relied upon in 2 his report. Should I just read those through now? 3 JUDGE BARNETT: Are those part of that 4 chunk of pages you took out of the notebook? 5 MR. CHARRON: That -- that's right. 6 JUDGE BARNETT: And they will go back 7 into the --8 9 MR. CHARRON: They will. JUDGE BARNETT: -- before the clerk has a 10 heart failure incident. Okay. Then let's hear the 11 exhibit numbers that you're offering. 12 MR. CHARRON: The numbers are 19, 21, 30, 13 302, 1437 --14 These are all in the MR. STEINTHAL: 15 16 binder? MR. CHARRON: Yes. They're all what he 17 18 relied on in his report. MR. STEINTHAL: Excuse me? 19 20 MR. CHARRON: They're all part of his report, what he cited to in his report, same 21 22 exhibits. 1438, 1474, 1548, 2617, 2620, 2621 through 2643, 2646 through 2668, 2670 through 2673, 23 24 2680, 2681, 2684, 2685, 2688, 2689, 2752, 2764, and 2974. 25

JUDGE BARNETT: And, Mr. Charron, you're 1 offering these as -- not for the truth of the matter 2 but as documents upon which this witness relied in 3 forming his opinions? 4 MR. CHARRON: Correct. 5 JUDGE BARNETT: Okay. Mr. Marks. 6 I just wanted to clarify 7 MR. MARKS: that. On that basis, we don't object, but we would 8 otherwise. 9 JUDGE BARNETT: 10 Okay. MR. STEINTHAL: Same here. 11 12 JUDGE BARNETT: The enumerated exhibits 13 are admitted. 14 (Amazon Exhibit Numbers 19, 21, 30, and 302 were marked and received into evidence.) 15 (Apple Exhibit Numbers 1437, 1438, 1474, 16 and 1548 were marked and received into evidence.) 17 18 (Copyright Owners Exhibit Numbers 2617, 2620, 2621 through 2643, 2646 through 2668, 2670 19 through 2673, 2680, 2681, 2684, 2685, 2688, 2689, 20 2752, 2764, and 2974 were marked and received into 21 evidence.) 22 23 MR. CHARRON: Thank you. I'm going to fix the 24 MR. ZAKARIN: binder, and you can deal with cross-examine. 25

JUDGE BARNETT: We're going to take our 1 morning recess to give you that opportunity. 2 MR. ZAKARIN: Thank you, Your Honor. 3 JUDGE BARNETT: 15 minutes. 4 (A recess was taken at 10:16 a.m., after 5 which the hearing resumed at 10:39 a.m.) 6 JUDGE BARNETT: Please be seated. 7 Mr. Steinthal? 8 9 MR. STEINTHAL: Thank you. CROSS-EXAMINATION 10 11 BY MR. STEINTHAL: Good morning, Mr. Timmins. 12 Ο. 13 Α. Good morning. 14 Q. Now, the primary point of your engagement in this matter was to rebut Mr. Pakman's findings 15 regarding the lack of venture capital investments in 16 digital music companies, correct? 17 No, it was slightly larger than that. 18 Α. It was also to rebut his statements about the condition 19 20 of the market. But it was to rebut Mr. Pakman, right? 21 Ο. It was to rebut Mr. Pakman. 22 Α. And you specifically disagree that 23 Ο. venture capital-backed digital music companies have 24 lower success rates compared to the other markets he 25

1 looked at, correct?

A. I don't agree with any of his analysis. And as a consequence, I can't come to a conclusion about whether digital music companies succeed or fail at different rates from the other three categories which he chose.

Q. So you formed no conclusion as to that8 question, correct?

9 A. I -- I presented a conclusion that his 10 results were so unreliable that it's not possible to 11 draw a specific conclusion from them.

Q. You didn't answer my question. You reached no conclusion and expressed no opinion on the issue of whether venture capital-backed investment in digital music companies fail or succeed more or less than the three other sectors he looked at, right?

18 A. I did not.

Now, in making the criticisms that you 19 Q. make of Mr. Pakman's report, you did not undertake 20 your own quantitative analysis regarding whether 21 venture-backed digital music services have a lower 22 or a higher success rate than the three other 23 markets that he looked at, correct? 24 I did not. It was not necessary for me 25 Α.

1 to do that.

2 Q. Now, you are familiar with the PitchBook 3 Platform used by Mr. Pakman, correct?

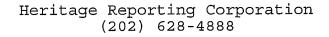
A. I have been marketed by the PitchBook5 company, yes.

Q. And you agree, do you not, that you could have gained access to PitchBook in order to replicate Mr. Pakman's analysis by subscribing to the PitchBook Platform?

10 A. I could have done so.

Q. And you mentioned in your testimony on direct that Mr. Pakman had not provided the date parameters for his searches, but you were here in the courtroom, weren't you, when Mr. Pakman testified that he did not date-limit his searches, correct?

I was not here in the courtroom. Α. 17 18 Q. You don't dispute that he so testified? I don't recall whether he so testified. 19 Α. 20 Ο. Now, in submitting your testimony, it is true, is it not, that other than your personal 21 experience, you relied solely on the one-page list 22 in Appendix B to your report, which I'd like to put 23 up, of the testimony and briefs and a handful of 24 case documents that are listed on Appendix B, 25



correct, plus the many, many articles you cite in 1 the text and footnotes of your report? 2 3 Α. I can't see the entirety of this page. I can give you Appendix B. It's the last Ο. 4 page of your report, which I think you have up 5 there. 6 Thank you. Yes, I have it before me. 7 Α. And that is the material upon which I relied beyond 8 9 my own experience. 10 Thank you. Ο. And beyond what's noted in the footnotes. 11 Α. And there are many, many newspaper 12 Q. Yes. articles and other materials cited in your 13

14 footnotes, correct?

A. There are, and also the National Venture
Capital Association Yearbook and some scholarly
books.

18 Q. Right. And you mentioned in your direct testimony -- and I was a little confused by it --19 studies of venture capital investments you may have 20 It's true, is it not, that you didn't perform 21 done. any studies in connection with your written rebuttal 22 testimony, other than as reported in your written 23 direct testimony, correct? 24

25 A. That is correct. I've been an observer

of the market and I've, in particular, looked at the
 studies performed by other reputable sources.

Q. Now, you list, in your written testimony in paragraph 3, eight companies in the consumer entertainment and related infrastructure industry for which you have performed advisory or fund-raising services and/or sat on their boards, correct?

9 A. That is correct.

Q. And of the eight companies listed, only three of them, imeem, Stitcher, and TouchTunes, were engaged in music distribution of any kind, correct?

13 A. That is correct.

Q. And you performed valuation services forthose companies, did you not?

16 A. For those three companies. Other17 services for the other companies.

Q. And other than to the limited extent that you came into contact with the cost structures of the companies you identified for which you've performed valuation services, you've not before this case had any experience dealing with music rights and royalty structures, correct?

A. Just checking back through my experience.25 Yes, that is correct.

Let's talk about the company imeem that Ο. 1 you mentioned for a moment. Imeem operated a 2 free-to-user interactive music streaming service in 3 the mid-2000s, did it not? 4 That's my recollection. 5 Α. And it raised funding of approximately 6 Ο. 100 million dollars, correct? 7 That's what published accounts say. 8 Α. And it's true, is it not, that imeem 9 Ο. ultimately was sold in -- in 2009 to MySpace for 10 less than 1 million dollars, right? 11 12 Α. I do not know that for a fact. 13 Ο. You know it has been reported in the 14 press, however, correct? I have seen that press report. You 15 Α. 16 presented it at my deposition. And you have no basis to dispute the fact 17 Ο. that imeem sold for less than a million dollars and 1.8 will agree with me that it was shown in a press 19 20 report, right? I agree with you that it was shown in a 21 Α. press report. I have no way of knowing whether that 22 was the actual outcome. 23 JUDGE STRICKLER: And when you testified 24 on direct, when you were talking about the Spotify 25

IPO, you got your information from press reports 1 there, correct? 2 THE WITNESS: T did. 3 JUDGE STRICKLER: Thank you. 4 BY MR. STEINTHAL: 5 6 Q. Let me have you take a look at Google 7 Trial Exhibit 1703. It's in your binder. JUDGE STRICKLER: What's the number 8 9 again, counsel? 10 MR. STEINTHAL: 1703. 11 JUDGE STRICKLER: Thank you. THE WITNESS: Is it in the large binder 12 13 or the small binder? BY MR. STEINTHAL: 14 It's in the binder called 15 Ο. cross-examination exhibits, Jim Timmins. 16 17 Α. 1703? 18 Q. 1703. JUDGE BARNETT: It's near the back --19 20 MR. STEINTHAL: It's 1704. Wait. It's the article entitled "MySpace Imeem Deal Leaves 21 22 Thousands of Artists Unpaid." Yeah, I was correct. It's 1703. 23 THE WITNESS: I found it. 24 JUDGE BARNETT: Mr. Charron? 25

MR. CHARRON: We do have an objection to 1 this on hearsay grounds. It's not something that 2 Mr. Timmins relied upon, and the article is hearsay. 3 MR. STEINTHAL: Well, I'm not proposing 4 it for the truth of the matter, but that it was 5 publicly reported and that Mr. Timmins didn't see 6 7 it. For impeachment? JUDGE BARNETT: 8 9 MR. STEINTHAL: Yes. JUDGE BARNETT: Overruled. 10 11 BY MR. STEINTHAL: This is an article that you had not 12 Q. reviewed before your deposition, correct? And it 13 does report that imeem was sold to MySpace for less 14 than a million dollars, correct? 15 16 Α. That's my recollection from the 17 deposition. 18 MR. STEINTHAL: We'd move 1703 into evidence. 19 20 MR. CHARRON: Same objection. MR. STEINTHAL: Not for the truth of the 21 22 matter. JUDGE BARNETT: 1703 is admitted as an 23 24 impeachment exhibit. (Google Exhibit Number 1703 was marked 25

1 and received into evidence.)

JUDGE STRICKLER: Just so the record is 2 clear, at least looking at the document now, it 3 refers to certain assets were bought. And you asked 4 the witness whether or not it was purchased by --5 the company was purchased by MySpace? Did you --6 7 you didn't specify assets or stock, did you? MR. STEINTHAL: I did not. 8 BY MR. STEINTHAL: 9 Are you aware that there was a public 10 Ο. report that MySpace paid less than a million dollars 11 for imeem or its assets? 12 13 Α. I was not. I was -- I referred in my deposition to conversations, two of which that I had 14 with the former CFO of the company, in attempting to 15 ascertain the purchase price, and I was not able to 16 do so in either of those conversations. 17 JUDGE BARNETT: Mr. Charron? 18 MR. CHARRON: I just don't know what 19 Mr. Steinthal is impeaching, since this is not part 20 of his report or his analysis. He didn't look at 21 it, wasn't aware of it, and it doesn't factor in. 22 So I just want to understand what it is we're 23 24 impeaching.

25 MR. STEINTHAL: I'm happy to explain.

JUDGE STRICKLER: Well, didn't you just 1 explain it to us already? You said that -- you said 2 3 you were impeaching him because he didn't look at it, not because he did, so --4 Exactly. 5 MR. STEINTHAL: JUDGE STRICKLER: -- he's saying it's a 6 7 feature; you're saying it's a bug. MR. CHARRON: Yeah, I mean, he didn't 8 look at, you know, Larry Bird's biography either, 9 10 so --11 JUDGE STRICKLER: Then you'd have a relevance argument, wouldn't you? 12 MR. CHARRON: It's the same relevance 13 14 objection, since it's not -- he didn't look at things that weren't material to his report. And so 15 16 -- I -- really, I'm looking for guidance going forward. If there's going to be more like this, I 17 don't want to belabor the point, but I do think that 18 there is a disconnect between saying that he's 19 impeaching something when he's really saying you 20 didn't look at something that didn't matter. 21 JUDGE BARNETT: Overruled. 22 BY MR. STEINTHAL: 23 Let me ask you to take a look -- now, 24 Q. we're going to do the -- the Wiki article on imeem. 25

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Let me ask you to take a look, since you have a 1 problem with this exhibit, at a printout from 2 Wikipedia on imeem, which we'll mark as Impeachment 3 Exhibit 6004. 4 THE CLERK: We did do 6004, so this is 5 6006 -- 6004 was -- actually, I marked a document 6 7 that no one has used yet. So this one will be 6006. (Google Exhibit 6006 was marked for 8 identification.) 9 This is going to be MR. STEINTHAL: 10 Impeachment Exhibit 6006. 11 BY MR. STEINTHAL: 12 1.3 You're familiar with Wikipedia, the Q. on-line encyclopedia, Mr. Timmins? 14 Α. I am. 15 In the listing on imeem that we 16 Ο. Okay. printed out, there's a reference to imeem and it --17 18 it having been bought out by MySpace Music in a fire sale for an amount reported to be less than a 19 20 million dollars. You have no reason to dispute that, do you? 21

A. I do, actually. I teach all of the incoming analysts and associates at my firm how we perform research in my organization, and one of the first things I tell them, certainly in the first 10

or 15 minutes, is that we do not rely upon Wikipedia
 because of its unknown provenance and it's
 unreliable.

Q. Well, other than not relying on Wikipedia, as you sit here today, you have no basis to say that imeem was sold for anything more than a million dollars, right?

8 A. I told you I made inquiries. I did not 9 come up with an answer. I don't have any reason to 10 believe or disbelieve this.

11 Q. Now, imeem's investors, you are aware, 12 ultimately included Fox, MySpace, and Warner Music 13 Group?

I'm sorry, I couldn't hear your question. 14 Α. Are you familiar with the fact that the 15 Q. investors in imeem, before it sold ultimately, were 16 Warner Music Group and then Fox/MySpace Music? 17 18 Α. I was familiar that Warner had invested. I did not know that the other had invested. 19 Now, another one of the companies you 20 Ο. 21 performed valuation services for was Stitcher, 22 correct? 23 Α. Yes.

Q. And Stitcher's business model was actually focused on streaming news and talk

podcasts, rather than music, correct? 1 Α. That is correct. 2 And Stitcher also raised a lot more money 3 Ο. than it ultimately sold for, correct? 4 Α. That's my recollection. 5 Is it your recollection that they raised 6 Q. 7 around 25 million and sold for less than 5 million? I don't have exact recollections of Α. 8 9 either number. Does that ring a bell? 10 ο. 11 Α. From your deposition -- from the deposition, but otherwise, no. 12 And the only other company that you were 13 0. involved with concerning the distribution of music 14 was TouchTunes, and that's a company that is 15 involved in the distribution of jukeboxes, correct, 16 jukebox music? 17 18 Α. That was its business at the time, yes. And their music -- their business model Ο. 19 20 was not streaming, correct? It was downloads, I recall. 21 Α. 22 Q. Now, let's shift to another topic now, Mr. Timmins. You testified that an increase in 23 24 mechanical royalties will not cause disruption in the streaming market, correct? 25

I did. Α. 1 Now, obviously, you didn't mean an 2 Ο. increase of any amount, no matter what size, 3 4 correct? Α. I did not. I meant an amount proposed by 5 the -- the Copyright Owners. 6 So in giving your opinion, you had in 7 Q. mind the Copyright Owners' rate proposal in this 8 proceeding, correct? 9 I did, in general, yes. 10 Α. But you did no analysis regarding how 11 Ο. much of a fee increase the Copyright Owners' 12 proposal would generate, compared to the payments 13 under the existing royalty structure, correct? 14I -- I did not do that analysis. 15 Α. 16 JUDGE STRICKLER: Did you determine what level of rate increase would be such that it would 17 18 interfere with the ability of these streaming services to prosper? 19 20 THE WITNESS: No, as part of my rebuttal analysis, I did not do that. 21 22 JUDGE STRICKLER: Thank you. BY MR. STEINTHAL: 23 You just concluded that the five Services 24 ο. participating in this case could afford to pay the 25

rates proposed by the Copyright Owners, correct? 1 Well, I didn't select them because they Α. 2 are the cases -- the parties in the case. Ι 3 selected them because they were the parties for 4 which financial information was available. 5 But your conclusion -- let me -- let me 6 Q. The opinion you've reached was walk back a second. 7 simply that those five companies could afford to pay 8 the increase in royalties sought by the Copyright 9 10 Owners, right? In the grand scheme of things, that was 11 Α. 12 my conclusion, yes. And you did that without even calculating 13 Q. 14what the increased royalties would be, yes? I did. 15 Α. JUDGE STRICKLER: You did or did not? 16 I was agreeing with him. 17 THE WITNESS: Thank you. 18 JUDGE STRICKLER: BY MR. STEINTHAL: 19 Indeed, in paragraph 75, you testified 20 Ο. that you reached your opinion based on your view 21 that, and I quote, "musical work royalty payments 22 are small cost items for the large diversified 23 companies in the streaming space, as measured 24 against the total revenues and balance sheets for 25

1 these companies." Right?

2 A. That is correct.

Q. And you did no analysis of whether, under the current rate structure or the Copyright Owners' proposal, standalone music streaming companies could ever make a profit, correct?

7 A. I did not have -- that is correct, I did 8 not have access to that information.

9 Q. You made a statement in your direct 10 testimony that some of the large diversified 11 companies that are Services participating --12 participating in this proceeding focus on user 13 participation more than profitability. Do you 14 remember making that statement?

A. I don't know that I narrowed it just to the large diversified companies, but I did make that statement.

Q. And, again, you did no analysis of data 19 to support that; you just -- whatever analysis of 20 the marketplace you did, you reported in your 21 written testimony, correct?

A. I did no analysis of data. However, I did look to statements by executives and investors in those companies.

25 Q. Public press reports?

1 A. That is correct. Well -- yes, that is 2 correct.

Q. Now, you testified that the market for4 digital music is prospering, correct?

5 A. I did.

Q. And your testimony is not that any one
company is prospering; it is that the market as a
whole is prospering, correct?

9 A. That is correct. I don't think that the 10 fate of any one individual company is an indicator 11 of whether a market is prospering or not. It's the 12 totality of the whole marketplace.

Q. And as part of your effort to show the industry as prospering, you cited numerous press reports about investments during the last few years that have been made in companies engaged in interactive streaming, correct?

A. I cited those and a number of other press
reports about other factors that indicated a
prospering market.

Q. But you -- you did cite a number of press reports about investments that had been made recently in companies engaged in interactive streaming in support of your conclusion, correct? A. I did.

And in paragraph 18 of your written 1 Q. testimony, you cite as an example an article saying 2 3 that streaming has piqued investors' interest, correct? 4 5 Α. Piqued as in p-i-q-u-e-d? 6 Ο. Yes. 7 Α. Yes, I did. And you point to Spotify's impending IPO 8 Ο. 9 in paragraph 18, do you not? Well, in quoting this observer, I do. Α. 10 11 Ο. And you're relying in your report on the fact that the marketplace was such that Spotify had 12 13 an impending IPO, right? Α. That was -- there were considerable 14 number of press reports about that and the structure 15 16 of the convertible debt it took on a year -- in 17 2016, indicated that as well. Now, in paragraph 30-C, you refer, do you 18 Ο. not, to an expectation, to use your word, that 19 Spotify will proceed with an IPO based on the 20 21 reports you had read, right? 22 Again, based on the reports which I had Α. read and on the terms of the financing. 23 Well, the terms of the financing that you Ο. 24 had read in the press about, right? 25

1 A. That's correct.

2 Q. But the fact is you don't know if there 3 will ever be a Spotify IPO, do you?

A. I don't think anyone in this room knows whether there will ever be a Spotify IPO. So I do not.

Q. And while you have cited many press reports in your written testimony about Spotify's financing rounds and so-called impending IPO, when I took your deposition ten days ago, you were totally unaware of any press reports that spoke of delays encountered by Spotify in bringing an IPO to market, correct?

14 A. I don't know that I was totally unaware.
15 Q. Well, you couldn't cite any, right?
16 A. I couldn't cite them, no.

Q. And you were also unaware of reports that Spotify's financial situation was so dire that it might have to file for bankruptcy, correct?

A. No, I was not at all aware of that. Nor did my review of the testimony of Mr. McCarthy indicate any such condition.

Q. I asked you about press reports, whether you had read any press reports either about the -well, we'll get to that.

Let me ask you to take a look at two 1 press reports that apparently you've never seen 2 before, given the answers to the questions that I 3 just asked. These will be marked as Impeachment 4 Exhibits 2007 and 2008. I'm sorry, 6007 and 6008. 5 6 (Google Exhibits 6007 and 6008 were 7 marked for identification.) BY MR. STEINTHAL: 8

9 Q. Let me identify 6007 and 6008 for the 10 record. 6007 is an article from Forbes dated 11 February 22, 2016. The title of which is "The IPO 12 Slump Drags on. Will It Last?"

And 6008 -- 6008 is a Digital Music News -- a printout of a Digital Music News article dated February 2, 2017 entitled: Is Spotify Going Bankrupt in 2017? Wall Street Delivers Another Red Flag."

JUDGE STRICKLER: Did you indicate -- I'm sorry. Did you indicate that both of these articles made reference to potential bankruptcy?

21 MR. STEINTHAL: One of them does.

22 JUDGE STRICKLER: Which -- which one?

23 MR. STEINTHAL: 6007 refers to the IPO 24 delay, as we'll get to in a minute, and 6008 refers 25 both to the IPO as well as, you know, a report about

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whether Spotify might go bankrupt in 2017. 1 JUDGE STRICKLER: And what was the date 2 of 6008, the article? February 2nd, 2017? 3 MR. STEINTHAL: February 2, 2017. 4 JUDGE STRICKLER: After -- after the date 5 of the written rebuttal report? 6 7 MR. STEINTHAL: No, before the date of the written rebuttal report. 8 9 JUDGE STRICKLER: You are correct, 11 days before. 10 MR. STEINTHAL: So these are both from 11 before his rebuttal report. 12 13 MR. CHARRON: Your Honor, could I ask that the witness have an opportunity to actually 14 read these? These were not offered in his 15 deposition. I'm not sure they would constitute 16 impeachment, once again. I'm sure they're hearsay, 17 18 but I think it would be fair to allow him to read these. 19 20 JUDGE BARNETT: Yes. Thank you. 21 MR. CHARRON: 2.2 JUDGE BARNETT: Mr. Timmins, take the time you need to read through these. 23 24 BY MR. STEINTHAL: I can tell you, Mr. Timmins, the place 25 0.

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I'm going to ask you to focus on, so, you know, if 1 -- if you'd like, have a question in mind as you 2 review it. My question to you, as to the Forbes 3 article, was whether, in fact, this was an article 4 that reported in 2016 -- if you look at the second 5 to last page, which refers to anticipated public 6 7 offerings never to happen in the last year and referring to Uber and Spotify, whether this is just 8 an article you missed that referred to the delay in 9 bringing to market of an IPO for Spotify. 10 Would you like me to do these one at a 11 Α. time or do you want to deal with them both at once? 12 13 Q. One at a time, please. 14 Α. Okay. My simple question is --15 Q. 16 Α. Well, then I will need a moment to read the other when we get to it. 17 18 Q. Okay. 19 Α. Okay? 20 Q. Fair enough. But you don't dispute that Exhibit 6007 is a published press report that refers 21 22 to an anticipated IPO of Spotify and then ultimately, in the last paragraph, says that these 23 24 companies delayed their IPO, correct? MR. CHARRON: Can the witness have an 25

1 opportunity to read it?

2 MR. STEINTHAL: Yeah.

3 THE WITNESS: The sentence to which I think you're referring says, "but these companies" 4 -- which include Spotify -- "only delayed their IPO 5 and didn't call them off for good." And at the same 6 time that I was preparing my written rebuttal 7 report, there were a number of other companies that 8 were in registration, including Snap, which has 9 subsequently completed a highly successful IPO that 10 has touched off a wave of new interest, and there 11 12 have been several emerging growth companies IPOs since that date. I saw one just yesterday. 13 14 BY MR. STEINTHAL:

Q. Thank you, sir. Snap doesn't engage ininteractive music streaming, does it?

A. It's an emerging growth company. And it is the overall turn -- tone of the emerging growth company marketplace which determines whether initial public offerings get done or not.

Q. I appreciate that. The fact of the matter is that when you submitted your report, it's true, is it not, that there were published reports that Spotify's IPO had been delayed and you did not see those press reports, correct?

There were --1 Α. 2 Q. Yes or no. 3 Α. There were such published reports. I did not see this report. 4 MR. STEINTHAL: I would offer 6007 not 5 for the truth of the matter. 6 7 MR. CHARRON: Same objections. I'm not even sure why it would be offered. 8 JUDGE BARNETT: I'm not sure impeachment 9 exhibits need to even be admitted. 10 11 MR. STEINTHAL: Okay. Fair enough. 12 BY MR. STEINTHAL: Now, let's go to 6008. 13 Q. 14 Α. Which I've not had a chance to read. Okay. Tell me when you're ready, 15 Ο. 16 Mr. Timmins. I've read it. 17 Α. 18 Q. Okay. Now, this was a published report, was it not, before you submitted your written 19 20 testimony, which, among other things, reported that Spotify was postponing its long awaited IPO again, 21 22 correct? It is. 23 Α. And it actually goes so far as to suggest 24 Q. that 2017 is a boom or bust year, and if it doesn't 25

1 go the way Spotify would like, the bust could be 2 bankruptcy, right?

A. It mentions that. And it mentions the 4 wild card of the SnapChat IPO as well.

5 Q. But, again, this is just one of the 6 articles that you didn't have a chance to read, 7 correct?

8 A. That is correct.

And, actually, leading into my next 9 Q. question, you testified on your direct examination 10 11 that -- I believe I wrote it down correctly -- the consensus in the press is that the terms of 12 13 Spotify's debt offering were not onerous, right? Τ 14 think those were your words, they were not onerous. I don't recall my testimony on that. 15 Α. Well, do you believe that the billion 16 Q. dollar offering that Spotify received that you 17 talked about in your direct testimony were not on 18 onerous terms? 19 I don't believe that those terms were 20 Α. I think that they were market terms. 21 onerous. And you said that the consensus in the 22 Ο. press was that the terms were not onerous, right? 23

A. I don't recall whether I said that or not.

I think the -- the record will so 1 Ο. reflect. Let me ask you, the article we just looked 2 3 at, Exhibit 6008, actually refers to the debt structure as a ticking time bomb, does it not? 4 Yes, because of the stairstep of the 5 Α. interest rate and the change in conversion price. 6 And that article -- well, let me ask you 7 Ο. to take a look at another article, which we'll mark 8 as Exhibit 6009, which is from 9 MusicBusinessWorldwide.Com under the caption "if 10 Spotify delays its IPO into 2018, it faces some 11 12 serious financial pain." 13 (Google Exhibit 6009 was marked for 14 identification.) Your Honor, I would object. 15 MR. CHARRON: 16 I think that unless Mr. Steinthal is going to offer 17 every article by every not only press outlet but 18 he's citing blogs, every blog that has had something 19 to say and we're going to weigh what they've said 20 about an IPO, putting aside the fact that Spotify 21 itself is a participant and their own CFO testified, and didn't say anything about this, I think we're 22 just wasting a lot of time. And it's not being 23 24 offered for the truth. It's not even really

25 impeachment. It's not going to be admitted into

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1 evidence. JUDGE BARNETT: Is your objection 2 3 improper impeachment? MR. CHARRON: Improper impeachment and 4 undue waste. 5 (Laughter) 6 JUDGE BARNETT: Mr. Steinthal? 7 MR. STEINTHAL: I will move on quickly. 8 I just want the record to reflect yet another 9 example of Mr. Timmins saying there's a consensus in 10 the press about something, and simply not doing a 11 comprehensive search of what he's talking about. 12 MR. CHARRON: Well, I don't think that 13 14 Mr. Steinthal --JUDGE BARNETT: Okay. Is this the press 15 16 or is this --MR. STEINTHAL: No, that he has testified 17 that his opinion is based on what he has read in the 18 19 press. Exactly. And so I'm 20 JUDGE BARNETT: asking you whether 6009, is that the press? 21 MR. STEINTHAL: It is a --22 23 JUDGE BARNETT: Did you refer to that as the press? 24 25 MR. STEINTHAL: I -- I refer to it as

MusicBusinessWorldwide.Com, as part of the news
 media, yes.

MR. CHARRON: And, again, Mr. Steinthal 3 isn't offering anything to support -- he says that 4 this is about impeaching, supposedly consensus, but 5 that's not what he's doing. He's picking a couple 6 of blogs and then --7 JUDGE BARNETT: Okay. Speaking of 8 wasting time, let's just let him finish this one and 9 be done with it, okay? 10 11 MR. CHARRON: Yeah. Thank you, Your 12 Honor. Is this your last one 13 JUDGE STRICKLER: 14 in this regard? MR. STEINTHAL: Yes, for Spotify. 15 I may have one or two coming up later, depending on what 16 he says. 17 18 BY MR. STEINTHAL: Fair to say, Mr. Timmins, this is another 19 Q. 20 media report that you had not seen before giving your direct testimony today? 21 I have not reviewed this previously or 2.2 Α. 23 even now. Excuse me? 24 Q. I have not reviewed this previously, nor 25 Α.

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1 even now.

Q. And you don't quarrel with the fact upon
 reviewing --

I have not had a chance to read this. Α. 4 In reviewing it, you would agree, 5 Ο. Okay. would you not, that it is critical of the onerous 6 terms associated with Spotify's debt offering? 7 MR. STEINTHAL: We could simplify it by 8 simply moving it into evidence, not for the truth of 9 the matter asserted, and then whatever arguments 10 either party wants to make about what's reported and 11 12 what's not.

JUDGE BARNETT: If it's being offered for impeachment, it's not going to be admitted. It's marked for identification --

16 MR. STEINTHAL: Okay.

17 JUDGE BARNETT: -- and you can talk to 18 the D.C. Circuit about it.

19 THE WITNESS: I've had a chance to go20 through it rather quickly.

21 BY MR. STEINTHAL:

Q. And does it talk about the terms of Spotify's debt offering and refer to it as an onerous undertaking from Spotify?

25 A. There are two parts to that. It does

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1 talk about the terms, although the terms that are 2 mentioned here seem to disagree with what I saw in 3 the Wall Street Journal. And, secondly, it does use 4 the word "onerous" once.

Q. Thank you. Let's shift to a different topic. You also refer in paragraph 30, for your opinion regarding the state of the interactive streaming marketplace, on an investment round in the company Deezer, right?

10 A. I did.

11 Q. And that's the service of very limited12 United States distribution, correct?

13 A. That's my understanding.

Q. Deezer has not been launched a full-fledged basis in the United States and is currently only available to owners of certain speaker systems and some mobile subscribers, correct?

19 A. That is my understanding.

Q. You also cited, in discussing the
prosperous digital streaming market for investment,
Apple's investment in Beats, do you not?
A. Apple acquired Beats, not made an

24 investment in it.

25 Q. Okay. But you refer to that in your

written testimony as an example of the prosperous
 market that you were looking at, right?

A. It was a 3 billion dollar acquisition, the largest that Apple ever has made, and I took it as being an indicator of considerable interest in the market.

Q. But Beats was primarily and is primarily
a thriving headphone and hardware business, correct?
A. It had several lines of business, one of
which was the headphones and hardware. There also
was a streaming music line.

12 Q. You don't dispute that the headphone and 13 hardware business was the market leader in the 14 headphone market, do you?

15 A. That's my understanding from press16 reports.

And an important factor in the 17 Ο. acquisition of Beats by Apple was that Apple 18 acquired the services of two iconic music industry 19 20 executives, Dr. Dre and Jimmy Iovine, correct? 21 I believe Mr. Cook said that, yes. Α. And you made no effort to analyze how 22 0. much of the Beats acquisition value was attributable 23 24 to the small Beats Music service as distinguished from the Beats headphone business and the 25

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1 acquisition of the services of Dr. Dre and

2 Jimmy Iovine, correct?

A. I did not, because I did not have access4 to that financial information.

Q. Now, you also mention in your report, regarding what you believe to be evidence of a prospering interactive streaming market, an investment made by Twitter in a company called SoundCloud, correct?

10 A. I did.

11 Q. But you were aware that SoundCloud has 12 had difficulty in obtaining funding and might run 13 out of cash in 2017, correct?

A. That might come as a surprise to SoundCloud, given that it raised 70 million dollars a few days ago.

Q. Is it your testimony that there hasn't been reports about SoundCloud potentially running out of cash in 2017?

20 A. There have been reports to that fact, and 21 then subsequently SoundCloud raised another 70 22 million dollars last week.

23 Q. Do you know what the terms of that debt 24 offering were?

25 A. I don't. There's an article about it by

Forbes, and I believe that it cites a business
 publication as its source.

JUDGE STRICKLER: Counsel referred to it as debt financing. I didn't -- I don't know. That was -- are you agreeing with him that it was debt financing?

7 THE WITNESS: I'm sorry, which, the BY 8 MR. STEINTHAL:

9 Q. SoundCloud. The one that you just 10 mentioned.

JUDGE STRICKLER: The most recent one.
He referred to it as debt financing, but I don't
think you had referred to it as debt financing.

14THE WITNESS: I don't recall the terms of15it.

16 BY MR. STEINTHAL:

Q. Now, you also mention in paragraph 30, as evidence of the prospering interactive streaming market, certain investments in a company called Vevo, correct?

21 A. I do, yes.

Q. And Vevo is not a digital audio streamingservice, is it?

A. It's over the top. It's a -- it's video and over the top.

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It's an over-the-top music video service Ο. 1 with a very different royalty and rate structure 2 than interactive audio-only music services, correct? 3 That is correct. Α. 4 Now, you also refer to Pandora's 5 Q. investment in Rdio in discussing the state of 6 7 investment activity in the interactive streaming marketplace, correct? 8 I refer to Pandora's 9 Α. No, I do not. acquisition of Rdio's assets through the bankruptcy 10 11 process. Q. Okay. You refer to that in paragraph 83 12 of your testimony, correct, that Pandora agreed to 13 purchase certain key assets of Rdio out of 14 15 bankruptcy? 16 Α. That is correct. 17 ο. It's true, is it not, that Rdio launched in the United States in 2010? 18 That's my understanding. 19 Α. And it accumulated over 200 million 20 Ο. dollars in debt, according to the article that you 21 cite in your report, which would be Copyright Owner 22

23 Exhibit H-2643?

A. That's my recollection.

25 Q. And Rdio struggled in the market and

eventually filed for bankruptcy, as you noted,
 right?

3 A. That's correct.

And before the asset acquisition by Ο. 4 5 Pandora, Cumulus Radio, a major radio group, had made a substantial equity investment in Rdio, 6 correct? 7 Again, that's my understanding from the 8 Α. press accounts. 9 10 Q. And according to the article you cite, Cumulus ultimately had to make a 19 million dollar 11 12 write-down in that investment, correct? I don't believe that I cited that. 13 Α. 14 Ο. Take a look at Copyright Owner Exhibit H-2667, which would be in the 15 cross-examination binder. 16 Sorry, the number again? 17 Α. Oh. H-2667, Copyright Owner CO-H-2667. 18 Q. Oh, from an article, yes. 19 Α. This is one of the articles you cited, 20 Q. right? 21 22 Α. Yes, I cited it. 23 And the very last line on the fifth page, Ο.

25 "Cumulus wrote down its investment in Rdio by 19

24

the one that has pictures of two phones, says,

1 million"?

2 A. I see that, yes.

3 Q. You don't dispute that, do you?

4 A. I do not.

Q. Mr. Timmins, in your analysis, you rely in part on your observation that you have never seen so much large company investment in a new market happen so quickly, correct? That's in paragraph 25. A. I said over the course of my 35-year career, that I have not seen so much new -- of that

10 career, that I have not seen so much new -- of that 11 activity, yes.

12 Q. So much, as you put it, large company13 investment in a new market so quickly, right?

14 A. That is correct.

Q. In fact, you make this observation based on your belief that the large company investments that you discuss in your written testimony occurred within fewer than a handful of years since the advent of the interactive music streaming marketplace, correct?

21 A. That several of them did so, yes.

Q. And you contrast that to industries such as the PC market, the cellular phone market, and development of the World Wide Web, where you observed that it took 15 to 20 years before large

1 companies came in, correct?

There were some large company entrants. 2 Α. 3 For instance, in personal computers, IBM entered earlier than that. But, by and large, there were 4 long delays before a significant number of large 5 companies entered these markets. 6 And you contrast those markets to the 7 Ο. interactive streaming market that you're giving your 8 opinion about, correct? 9 Just by way of contrast, yes. 10 Α. 11 Ο. And you even assert that this large company investment surge in the interactive music 12 streaming market that you rely on has occurred in 13 the last two to three years, right? 1415 That some part of it has, yes. Α. 16 Ο. Well, that -- that's what you're focused 17 on in your report, right? That -- that there had been an upsurge, 18 Α. 19 an increase in the last several years, yes. 20 0. Two to three years, as you said in the 21 deposition? Two to three years, yes. 22 Α. 23 Now, Mr. Timmins, you have to acknowledge Q. that the interactive streaming market has been 24 around not for less than a handful of years, but 25

1 instead for over 15 years, correct?

A. I have acknowledged that. In my report,
I cited Rhapsody beginning in 2001, but the large
bulk of the activity has been in recent years.

Q. But -- but the interactive streaming business itself is not just less than a handful of years old; it actually started in the late '90s and is more than 15 years old; isn't that right?

9 A. There was one company in the 2000s, but 10 the bulk of the activity has taken place in the 11 teens.

Q. So if, in fact, there was a history of large company investments in interactive streaming well before 2010, that would simply be inconsistent with what you just testified to and what you testified to in your written testimony, correct?

A. If -- if there were companies that were opening services as opposed to investing, it would be inconsistent, but the fact that they were investing is not inconsistent.

Q. Well, let's -- let's take a look, then. Are you familiar with the company called Yahoo? A. Yes.

Q. It's a major media company, one of the two largest Internet portals in the 2000s, right?

Α. Yes. 1 And you're familiar with a company AOL? 2 Ο. Α. I am. 3 And that's the other major Internet 0. 4 portal of the 2000s, right? 5 6 Α. It is. Was. It's true, is it not, that both Yahoo and 7 Ο. AOL actually made acquisitions of companies, and 8 9 operated with significant investment, interactive 10 music streaming services in the mid-2000s, right? 11 Α. I recall AOL doing so. I believe that it was -- that it switched sources at one point to 12 Slacker. I don't have an exact recollection of what 13 Yahoo did, but I believe it dipped a toe in the 14 15 water. 16 Q. Let me ask you to look at what we'll mark as Impeachment Exhibit 2009, which is a decision 17 from Judge Conner in the ASCAP rate court dated 18 April 30, 2008. 19 20 JUDGE STRICKLER: And -- oh, go ahead. 21 THE CLERK: Do you mean 6010? I'm sorry, I keep on 22 MR. STEINTHAL: 23 doing that. 6010. 24 (Google Exhibit 6010 was marked for 25 identification.)

JUDGE STRICKLER: While we're waiting on
 that, a quick question for you, Mr. Timmins.

THE WITNESS: Yes.

3

JUDGE STRICKLER: Counsel is asking you about investment that happened in -- in the 2000s, and you're talking about the recent wave of -- of investment activity.

8 Are they mutually exclusive or could 9 there have been -- are they, in fact, coming in 10 waves where there was an earlier wave of investment 11 in the interactive market, as counsel has just 12 suggested in his questions, Yahoo and AOL, and now 13 you're identifying a new wave of entrants in terms 14 of Amazon, Apple, and Google?

15 THE WITNESS: They're certainly not 16 mutually exclusive. However, Amazon, Apple, and 17 Google are known as platform companies, technology 18 platform companies, which means that they're 19 attempting to get a toe in a lot of different ponds 20 of water.

21 And while AOL and Yahoo were diversified 22 at the time, they were nowhere near as broad 23 reaching as those three companies are today. 24 JUDGE STRICKLER: Well, notwithstanding 25 that there may be different reasons why the

investments occurred back then by AOL and Yahoo and 1 the platform-based, as you -- as you testified to, 2 reasoning for Apple, Amazon, and Google, do you 3 agree that there are -- are sequential waves and 4 these are two that have been identified, the ones in 5 the mid-2000s, as counsel has suggested, and the 6 ones that you've identified in paragraph -- or 7 8 described in paragraph 25 of your written rebuttal testimony? 9

10 THE WITNESS: I don't disagree with that 11 thesis.

JUDGE STRICKLER: Thank you.BY MR. STEINTHAL:

Take a look, if you will, at two 14 Q. different sections of this. I just want to ask you 15 16 whether it -- it refreshes your recollection that 17 each of AOL and Yahoo operated and had invested in 18 on-demand streaming services in the mid-2000s, as 19 reported in this decision after trial in a lawsuit between ASCAP, on the one hand, and Yahoo, AOL, and 20 21 RealNetworks on the other.

So paragraph 125 of the decision, which is on page 352, talks about a company called AOL Music Now. It says AOL owned and operated AOL Music Now between November 2005 and March 2007. For one

1 flat monthly fee, an AOL Music Now subscriber had 2 unlimited access to streaming on-demand audio, music 3 and music videos, et cetera. Do you see that?

4 A. I do.

5 Q. You don't have any reason to dispute that 6 AOL had acquired and then run the Music Now service 7 during the mid-2000s?

8 A. I do not.

9 Q. And then if you look at paragraphs 233 to 10 234 on page 366 of the decision, this talks about 11 Yahoo having purchased a company called Musicmatch, 12 and that operated an on-demand music streaming 13 service, subscription service during the 2000s.

Do you have any reason to doubt the fact findings in those paragraphs of Judge Conner's decision?

A. I do not. And I was familiar with the AOL history because it dropped its own service and picked up Slacker in 2011.

20 Q. And Microsoft also invested in and 21 operated an interactive music subscription service 22 in the mid-2000s, correct?

A. It was doing something of that sort to
attempt to work with its Zune, Z-u-n-e, product.
Q. And Zune was the name of its interactive

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1 music service, was it not?

2 A. That's my recollection.

Q. And Zune -- Zune's name changed at some4 point to Xbox Music; is that right?

5 A. That's my recollection.

Q. And it's actually still in existence and
7 has been since the late 2000s but under the name
8 Groove; is that not right?

9 A. Yes. One of the functions provided on 10 the Xbox is the ability to stream music.

11 Q. And are you aware as well, Mr. Timmins, 12 that CBS made a major acquisition in the mid-2000s 13 to acquire an interactive music service known as 14 last.fm?

A. I recall that. I know a number of theradio networks made forays into this.

Q. And do you know that it was publicly reported that they invested 280 million dollars in Last.fm but then ultimately within a few years closed and shuttered that business?

A. I'm not familiar with those numbers.
Q. So now, since we've seen in the last few
minutes that large media companies including CBS,
Cumulus Radio, AOL, Yahoo, and Microsoft, had all
made significant investments in the interactive

music industry and operated interactive music 1 2 services throughout the mid-2000s to the late 2000s, but, with the exception of what's left of the Groove 3 service with Microsoft, all those other ventures are 4 no longer operating, it's fair to say, isn't it, 5 that large company investment in an industry in and 6 7 of itself is hardly an indicator of a prosperous 8 market?

9 A. Well, you said it correctly yourself, in 10 and of itself is not enough.

11 Q. Now, you also misstated the history of 12 the evolution of the streaming music marketplace in 13 the context of your deposition testimony relating to 14 Launch Media's IPO in April 1999; isn't that 15 correct?

A. I -- I don't know one way or the other.
Q. Well, let's take a look at paragraph 61
of your written testimony. You refer to that IPO,
do you not?

20 JUDGE STRICKLER: What paragraph?

21 MR. STEINTHAL: 61.

22 THE WITNESS: I -- I do refer to it, yes.
23 BY MR. STEINTHAL:

Q. In paragraph 61, you accuse Mr. Pakman of not including in his results other venture-backed

digital music companies that also completed IPOs and 1 2 you refer to Launch Media, correct? I do. Α. 3 But you conceded at your deposition, did Ο. 4 you not, that that statement was in error since 5 Launch Media in 1999 was not a digital music 6 streaming company, right? 7 I don't recall. 8 Α. 9 Q. Could you take a look at paragraph 164 of 10 your deposition. 11 Α. Where would I find that? 12 Ο. Do you see on --13 Α. Sorry, where -- where would I find that, 14 please? 15 Excuse me? Q. 16 Α. Where would I find that? 17 Q. It's handed out. 18 JUDGE STRICKLER: Is this the March 17th deposition? 19 2.0 MR. STEINTHAL: It is. 21 JUDGE STRICKLER: So we already have it? 22 MR. STEINTHAL: Yes. Yes. 23 MS. MERK: It should be inside your binder. 24 25 MR. STEINTHAL: Yeah.

JUDGE STRICKLER: What -- what page? 1 MR. STEINTHAL: Page 164, Your Honor. 2 BY MR. STEINTHAL: 3 Q. Do you have it in front of you, 4 Mr. Timmins? 5 6 Α. I do not. 7 MR. CHARRON: I don't see it in our 8 binder. 9 JUDGE BARNETT: It's in the pocket of the 10 one that's marked Amazon cross-examination of Mr. Timmins. 11 12 JUDGE STRICKLER: I think it needs a 13 number. 14 JUDGE BARNETT: Can you identify it for the record? 15 16 THE CLERK: 6011. 17 JUDGE BARNETT: 6011. 18 (Google Exhibit 6011 was marked for 19 identification.) BY MR. STEINTHAL: 20 21 Q. Now, in paragraph 61 of your --I'm sorry, I do not have this in front of 22 Α. 23 me. Q. Frustration. 24 25 JUDGE BARNETT: Did you have a binder

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that has Amazon's logo on the front? 1 I do not. 2 THE WITNESS: 3 MR. AHMAD: He has not been presented --MR. ELKIN: It hasn't happened yet. We 4 can do it now. 5 6 JUDGE BARNETT: Okay. That would be 7 good. 8 I'm sorry to be so THE WITNESS: 9 dramatic, but --10 MR. ZAKARIN: He's innocent of all charges. 11 JUDGE BARNETT: This is not a test of 12 your clairvoyance, Mr. Timmins. 13 14MR. STEINTHAL: I thought we were 15 delivering him a separate copy of his deposition, 16 but I guess not. Sorry. 17 THE WITNESS: Where would I turn? 18 MR. AHMAD: Inside the booklet, there's a copy of your deposition. It's right there. 19 20 THE WITNESS: Thank you. And to what 21 page are we turning? BY MR. STEINTHAL: 22 23 Q. 164. I have it. 24 Α. 25 Q. I had -- I had asked you a question on

line 5 about paragraph 61 and the reference to the 1 IPO of Launch Media. And I asked you did you see 2 that, on line 9? And you said yes. 3 And I asked you on line 11, "Question: 4 Do you know whether launch media at the time of its 5 IPO was engaged in the streaming of music as opposed 6 to the CD-ROM business? 7 "Answer: I don't believe that streaming 8 9 was available at that time. So I don't think it 10 was." It was not. I had included it in 11 Α. Right. 12 my written testimony because it was a digital music 13 company. 14 Q. It was not -- it was a print company, was it not, a print and CD-ROM company? 15 16 Α. It -- it defined itself as digital music 17 at the time. 18 Q. Now, you're -- you're confusing me, Mr. Timmins. You just said in your sworn testimony 19 20 that digital streaming didn't even exist in 1999, 21 right? 22 That's correct. There were other forms Α. 23 of digital music at that time. And, in fact, digital streaming did exist 24 Ο. 25 in 1999, did it not? You're just wrong?

1 Α. It may have been on an experimental basis, but it was not out there on a commercial 2 3 basis. Are you familiar with something called 4 Ο. the Digital Performing Rights Sound Recording Act, 5 which actually created the compulsory license under 6 Section 114 for streaming music? 7 T am. I've heard of it. 8 Α. Q. That was passed in November 1995, 9 correct? 10 11 Α. That's my recollection. So you don't dispute that digital 12 Ο. 13 streaming existed in the mid-1990s; otherwise, we 14 wouldn't have had a 1995 act, correct? That's correct. 15 Α. Two more quick things. One of the 16 Q. materials you cite in your binder is Copyright Owner 17 Exhibit H-2649. It's in the binder you were 18 provided by your counsel. 19 These all are labeled CO. 20 Α. Oh. 21 MR. STEINTHAL: Can somebody help him It's CO-H-2649. 22 out? 23 It's about two-fifths of JUDGE BARNETT: the way down. 24 25 THE WITNESS: I have it before me.

1 BY MR. STEINTHAL:

So this is one of the documents you 2 Ο. 3 relied upon, this IFPI Digital Music Report, 2015? It is. 4 Α. 5 And the IFPI is the international version ο. of the RIAA, correct? 6 That's my understanding, yes. 7 Α. Ο. And this document shows annual global 8 digital sales information and, in particular, if you 9 look at -- let's see if there are pages here -- page 10 11 8 of the document. It's very hard to -- I'm trying to -- can you get to page 8 and 9 of the document? 12 I have it before me. 13 Α. 14 Q. And do you see there's a -- there's 15 actually a chart -- no, we have it up on the screen, 16 good. 17 So the chart on the right, the bottom right, refers, does it not, to an increase in annual 18 19 revenues for subscription streaming of 39 percent? 20 It does. Α. And an increase in annual revenues from 21 Ο. 22 ad-supported streaming of 38.6 percent, correct? 23 Α. It does. 24 And it refers to only an 8 percent Q. 25 decrease in the annual revenues from permanent

1 downloads as against that, correct?

A. That's correct.

2

Q. One more thing, Mr. Timmins. I just want to make sure of something, in light of your direct testimony about accounting profit. Do you remember saying that you don't think accounting profit is something that is important in assessing the health of a given marketplace?

For an emerging growth marketplace, yes. 9 Α. 10 Q. But you agree with the proposition, do you not, that the ability of a company to generate 11 profits on a GAAP basis is a factor that potential 12 13 investors in such a company would consider in weighing whether to make an investment, correct? 14 15 I don't agree with that. Α.

Let's take a look at your deposition, 16 Ο. 17 then, on page 161. On line 18, do you see I asked 18 you the question: "In paragraph 54, you make the statement at the top of page 21 that, 'accounting 19 profits are only one of several factors that are 20 21 considered by companies and investors weighing the costs and benefits of entering an immense and 22 23 rapidly growing market such as music streaming.' "Do you stand by that? 24 I do." 25 "Answer:

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1 Α. Yes. That testimony was correct? 2 Q. It's one of the factors, yes. 3 Α. MR. STEINTHAL: Thank you. 4 I have 5 nothing further. 6 JUDGE BARNETT: Thank you. Just to undo 7 and correct the record, Exhibit 6006, which was 8 offered for impeachment, I think I said was admitted 9 and it cannot be admitted. 10 MR. STEINTHAL: One second to clean up 11 here. 12 CROSS-EXAMINATION BY MR. AHMAD: 13 Good afternoon, Mr. Timmins. 14 0. As you'll recall from your deposition, my name is Scott Ahmad, 15 16 and I represent Amazon. 17 As you'll recall from a few moments ago, we provided you with a small cross-examination 18 19 binder -- binder, so the record reflects that you have that in front of you. Could you please turn to 20 21 paragraph 33 of your direct testimony, sir. I have it before me. 22 Α. 23 Q. Sir, you make the statement in paragraph 33 in relation to your testimony about the 24 25 prosperity of the market, that for a number of

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this proceeding, music helps drive sales of hardware 2 and other services. 3 4 Do you see that, sir? Α. T do. 5 6 Ο. After describing the Amazon Music Unlimited feature, you go on to say that "while 7 there are many uses for the Echo, from controlling 8 9 the lights to setting a timer to ordering products 10 from Amazon.com, it has been reported that the most common recurring use is streaming music." 11 12 Do you see that, sir? I do. 13 Α. And you refer to a footnote 30 as the 14 Q. 15 proposition for that. Is that correct? 16 Α. As the support for it, yes. 17 You don't cite anything else there; is Ο. that correct? 18 19 Α. I do not. 20 Q. And you believe that those two exhibits 21 establish the statements that you've made with 22 respect to recurring use of streaming there; is that 23 correct? 24 Α. I'm sorry, I didn't hear one of the words 25 in your sentence. Would you repeat it, please?

companies, including some that are participants in

1

Yes. You said that it has been reported Ο. 1 that the most common recurring use is ordering 2 It had been reported that products from Amazon.com. 3 the most common recurring use is streaming music. 4 Do you see that? 5 6 Α. That's what was reported, yes. 7 Q. Okay. And you believe that those 8 exhibits establish that proposition; is that 9 correct? 10 Α. I simply said that it was reported. Okay. All right. So let's please turn 11 Q. for a moment to the first cite you gave there, which 12 is Exhibits 138. It's actually Exhibit 2644 as part 13 of the trial exhibit list. 14Yes, it is before me. 15 Α. 16 Ο. Sir, this is a May 26 article titled Here 17 Is the Most Popular Feature on the Amazon Echo; is that correct? 18 19 Α. It is. Sir, am I correct that this article does 20 Ο. 21 not state anywhere that streaming music is the most common recurring use of the Amazon Echo? 22 23 Α. It says that the most popular function is listening to music. It does not say whether that is 24 25 streaming music.

But the article does not take a position Ο. 1 as to whether -- as to the recurring uses of the 2 Amazon Echo; is that correct? 3 Well, I don't believe it uses the word Ά. 4 "recurring." It just says that it's the most 5 popular feature. 6 7 And the actual article, if you look at Q. the article, is discussing a quote that was given at 8 a conference. Do you see that, sir? 9 10 Α. Yes, by Amazon's VP of Echo, is that the passage to which you're referring? 11 12 Ο. Yes. Is that -- is that what you're 13 referring to when you cite -- when you cited that in paragraph -- footnote 30? 1415 Ά. Yes. 16 Q. Okay. There is no statistics that are cited there; is that correct? 17 18 Α. That's correct. This is only a copied statement from an 19 Ο. 20 Amazon VP at a conference, right? 21 Α. That is correct. You didn't review the transcript from the 22 Q. 23 conference? 24 Α. I don't know that there was a transcript 25 available from TechCrunch. I did not.

You didn't attend the conference? 1 Ο. I did not. 2 Α. You only read the article, right? 3 Ο. That is correct. 4 Α. 5 Now, you don't know what Mr. George, the Q. Amazon VP, meant when he was referring to listening 6 to music; is that correct? 7 8 Other than listening to music, no, I do Α. 9 not. 10 Q. So while you say that this article reports that streaming is the most common use of the 11 Echo, you don't actually know what portion of his 12 statement might refer to playing streaming as 13 opposed to playing permanent digital downloads, for 14 15 example? 16 Α. I think I said as much a moment ago, yes. 17Q. Now, even assuming that Mr. George was 18 talking about streaming, you actually don't know what portion of his statement applied to 19 20 non-interactive streams such as Pandora radio; is 21 that right? That is correct. 22 Α. 23 Q. And am I correct also that this article 24 makes no statements, and you don't actually know how

many Echo users actually listen to Amazon streaming

and other music offerings of Amazon as opposed to
 other streaming services on the Echo?

A. Well, the Amazon streaming service comes integrated with the Echo, and I believe that there's a price break to subscribe to the Amazon service, if one has an Echo. So my inference was that most users would take advantage of that price break and the natural integration.

9 Q. But you don't know that for sure, and 10 you've conducted no studies on that; is that right? 11 A. No, it's my inference. I do not know it 12 for certain.

Q. And this article does not establish whether the music offerings through the Echo are driving sales of the Echo or vice versa; is that right?

A. I cannot establish a direct linkage.
Q. I need to very briefly turn into
restricted territory.

JUDGE BARNETT: Okay. We need to close21 the hearing room.

(Whereupon, the trial proceeded inconfidential session.)

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OPEN SESSION 1 JUDGE BARNETT: Could you state your 2 3 name, counsel? MS. LAM: Sure. I was going to. 4 CROSS-EXAMINATION 5 6 BY MS. LAM: 7 Good morning, Mr. Timmins. Ο. My name is 8 Anita Lam. I am an associate at Mayer Brown, and I'm representing Spotify USA. 9 10 Α. Good morning. 11 Q. Good morning. And I will be conducting a 12 very brief cross-examination. Mr. Timmins, you 13 conclude that the market for digital music is 14 prospering, correct? 15 That is my conclusion, yes. Α. And one factor that led you to that 16 Q. conclusion, that the digital music market is 17 prospering, is that demand is expanding and more 18 19 music is being consumed; is that correct? 20 Ά. That is correct. 21 Q. And another factor is that supply is expanding and more music is being provided; is that 22 correct? 23 24 Α. There are more providers, yes. So when you -- what -- so when you said 25 Q.

supply is expanding, you didn't mean that there were 1 more songs being provided? 2 No, I meant that there were more 3 Α. providers, more sources to whom a consumer could 4 turn as a source of music -- of streaming music. 5 6 Q. Spotify does not use music to help drive sales of hardware and other services; is that 7 8 correct? 9 That's my understanding. Α. 1.0 Q. And this is because Spotify does not currently offer hardware or other services; is that 11 12 correct? 13 Again, that's my understanding. Α. 14 Ο. And you would not consider Spotify a large diversified company transforming the market as 15 you've described in paragraphs 80 to 81 of your 16 written rebuttal report; is that correct? 17 1.8 Α. I'm sorry, I didn't hear all of that. JUDGE FEDER: Ms. Lam, can you just move 19 a little closer to the microphone and make sure it's 20 21 switched on? 22 It's always switched on. JUDGE BARNETT: 23 JUDGE FEDER: Okay. 24 MS. LAM: Sure. I'll repeat the 25 question.

1 BY MS. LAM:

2 ο. And you would not consider Spotify a large diversified company transforming the market as 3 4 you have described in paragraph 80 to 81 of your written rebuttal report; is that correct? 5 6 Α. That's correct. 7 JUDGE STRICKLER: In fact, in the second 8 line of paragraph 80, you refer to a group of companies "as pure-play streaming services." Would 9 10 you include Spotify in that category of pure-play streaming services? 11 12 I would, Your Honor. THE WITNESS: 13 JUDGE STRICKLER: Thank you. BY MS. LAM: 14 15 Q. And Spotify is -- is not currently profitable; is that correct? 16 17 Α. That's my understanding from press 18 reports. 19 Q. And do you know if Spotify was ever 20 profitable? 21 Α. I don't have an understanding of that. 22 Q. Thank you, Mr. Timmins. That's all I 23 have. JUDGE BARNETT: Anything further? 24 25 MR. CHARRON: No redirect.

JUDGE STRICKLER: I have a quick question, just based on the very last answer you gave. You said Spotify has not been profitable. Do you think Spotify is prospering? That's another word you used.

6 THE WITNESS: I think in the -- well, 7 first off, my analysis did not focus on any 8 individual company, other than the financial part 9 which we've just gone through.

But I -- I do think that in a terms of the number of subscribers and, therefore, the revenue it's generating from subscribers, it is flourishing. Whether it will prosper is a question to be seen over time.

JUDGE STRICKLER: So we've got three sort of very shadowy metrics here. We have profitability, which is not so shadowy; flourishing; and prospering. Can you distinguish between flourishing and prospering? THE WITNESS: For the purpose of this answer I did, yes, Your Honor.

JUDGE STRICKLER: You're going to have to help me because it escaped me. What's the difference between flourishing and prospering? THE WITNESS: Well, flourishing is rapid

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1 growth. Prospering is accessing the fruits of that growth. JUDGE STRICKLER: Thank you. JUDGE BARNETT: Thank you very much, Mr. Timmins. You may be excused. And I think we're close enough to the noon hour that we can go ahead and take our break at this time and we will reconvene at 12:55. (Whereupon, at 11:58 a.m., a lunch recess was taken.) 

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AFTERNOON SESSION 1 (1:12 p.m.) 2 Good afternoon. Please 3 JUDGE BARNETT: be seated. 4 5 Whereupon--6 CHRISTOPHER C. BARRY, having been first duly sworn, was examined and 7 testified as follows: 8 9 JUDGE BARNETT: Please be seated. 10 MR. HARRIS: Good afternoon, Your Honors. 11 My name is Marion Harris from Pryor Cashman. I'm appearing here today on behalf of the Copyright 12 Owners. 13 14 DIRECT EXAMINATION BY MR. HARRIS: 15 16 Good afternoon, Mr. Barry. Q. Α. Good afternoon. 17 Can you please state your name and spell 18 Q. your last name for the Judges? 19 It's Christopher C. Barry, 20 Α. Sure. 21 B-a-r-r-y. Mr. Barry, are you currently employed? 22 Ο. 23 Α. Yes. 24 Where are you employed? Q. 25 Α. I'm with PriceWaterhouseCoopers.

Can you please describe your educational 0. 1 background for the panel? 2 I have a Bachelor's degree in 3 Α. Sure. accounting from Franklin & Marshall College, and I 4 also have a Master's in business administration from 5 the University of California at Berkeley. 6 Mr. Barry, do you hold any professional 7 Ο. licenses or certifications? 8 I'm a CPA, licensed in California 9 Α. I do. as well as Massachusetts. 10 Have you ever previously served as an 11 Ο. 12 expert witness? 13 Yes, I have. About 65 times in court or Α. 14 arbitrations. 15 In what areas have you served as an Q. 16 expert witness? Generally it is something in a dispute of 17 Α. some kind. It can be a litigation, a wide variety 18 of case types. It can be an investigation on a 19 fraud or financial reporting misstatement. So it is 20 21 things that we label in our practice as forensic accounting assignments. 22 23 Ο. And in your experience as an expert witness, has any court or arbitral body ever refused 24 25 to recognize your expertise?

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1 A. No.

2 MR. HARRIS: Your Honor, the Copyright Owners offer Mr. Barry as an expert in the field of 3 forensic accounting and financial accounting. 4 JUDGE BARNETT: No objection? 5 6 MR. ISAKOFF: We don't have any objection. 7 8 JUDGE BARNETT: Okay. Mr. Barry is so qualified. 9 10 BY MR. HARRIS: 11 Q. Mr. Barry, did you prepare rebuttal testimony in this proceeding? 12 Yes, I did. 13 Α. 14 Q. If you could, I would like you to turn to the tab marked CO-EX-H-3037, which should be the 15 last tab in Volume 1 of the binders before you. 16 Let 17 me know when you are there. Α. I am there. 18 Is the document behind Tab CO-EX-H-3037 a Ο. 19 20 copy of the rebuttal testimony you submitted in this proceeding? 21 22 Α. Yes. 23 Q. Can you please turn to page 15 of Exhibit 3037. 24 25 Α. Okay.

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Does page 15 contain a copy of your Ο. 1 2 signature? Right, it does. It is actually not 3 Α. paginated but it is the page that follows 14. 4 5 Q. Thank you. 6 MR. HARRIS: Your Honors, the Copyright 7 Owners offer Exhibit 3037, the written rebuttal testimony of Christopher C. Barry and the exhibits 8 9 thereto into evidence. 10 MR. ISAKOFF: No objection. 11 MR. AHMAD: No objection. JUDGE BARNETT: 3037 is admitted. 12 (Copyright Owners Exhibit Number 3037 was 13 marked and received into evidence.) 14 BY MR. HARRIS: 15 16 0. Mr. Barry, did you prepare slides today to assist with your testimony? 17 18 Α. Yes. And is what is currently displayed on the 19 Ο. 20 screen in front of us a copy of those slides? 21 Α. Yes, it is page 3 of them, yes. Great. Mr. Barry, what was your 22 Ο. 23 assignment in preparing your rebuttal testimony in this proceeding? 24 25 Α. Essentially to review statements made by

the four Services, which we have defined as Amazon, 1 Google, Pandora, and Spotify about their financial 2 condition with respect to providing streamed music 3 services and as well as address certain specific 4 financial reporting done by Pandora and Spotify. 5 And in your assignment did you have the 6 Ο. opportunity to review certain documents? 7 8 Α. Yes, I did. And what were those documents? 9 Ο. Α. So one important document I reviewed was 10 the Services' initial or introductory memorandum. Ι 11 also reviewed certain reports by Dr. Marx and 12 Dr. Katz. I reviewed the deposition testimony of 13 Michael Herring from Pandora. 14I also looked, as I said, at Pandora and 15 Spotify financial documents that were germane to 16 this -- to my analysis, my scope. 17 So that was essentially what I looked at. 18 19 Ο. Thank you. Aside from what you described as the introductory memoranda for Google and Amazon, 20 21 did you review any other documents from Google and Amazon in forming the opinions expressed in your 22 rebuttal testimony? 23 I don't believe so, no. 24 Α. 25 Q. On this slide do you also list that you

reviewed Pandora and Spotify financial documents? 1 Α. Yes. 2 Are those the documents listed in 3 Ο. Exhibit 2 of your written rebuttal testimony, 4 Exhibit 3037? 5 Correct, the last two pages of that 6 Α. document. 7 Under the heading "Documents Produced by 8 Ο. the Services"? 9 Α. I think it is under the heading 10 "Documents Relied Upon." 11 I believe if we turn to the second page 12 Ο. of that exhibit, I am specifically referring to a 13 subsection. If you can just confirm that those are 14 the Spotify and Pandora financial documents? 15 16 Oh, yes, correct. Α. Thank you. We can turn to slide 4. Can 17 Ο. you please summarize the conclusions of your 18 analysis for the panel? 19 Sure. And there are five indented bullet 20 Α. points here but I think it really boils down to a 21 few points. 22 First, most of the Services, if not all, 23 have indirect revenues that they enjoy some 24 collateral benefit from providing streamed music 25

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services from. And despite that, measuring the
 contribution or the attribution of indirect revenues
 to the music service is a very subjective exercise.
 In fact, there are no financial accounting standards
 around how to do that. So that would be my first
 opinion.

7 Additionally, there are concepts of 8 profitability that the Services have entered in 9 their initial memorandum, which I don't think fully 10 take account of all the dynamics that would reflect 11 the success or lack thereof of the Services.

12 And related to that focusing on past 13 financial performance is not necessarily indicative 14 of what will happen in the future, especially in the 15 context of high-growth startup companies.

16 And I recognize not all of these 17 companies -- Apple wouldn't be considered a 18 high-growth startup company -- but certainly 19 operations like Pandora and Spotify would be.

20 Q. Thank you.

21 A. And then finally the third essential 22 opinion, I think, is that the Copyright Owners' 23 proposed rate structure, given this complexity 24 around measuring indirect revenues, is a more 25 practical and workable solution in terms of just

applying a rate per stream or a minimum per month
 per sub.

Q. Thank you. If we can turn to slide 5,4 please.

5 JUDGE STRICKLER: Just a question first 6 and we can probably get to it as we go deeper into 7 your report.

8 If we go back to the one before, thank 9 you, your second bullet point is "there is no 10 standard accounting methodology for quantifying 11 indirect revenues."

Notwithstanding the absence of a standard accounting methodology, do accountants attempt to quantify such indirect revenues for various lines of business in certain circumstances?

16 THE WITNESS: Not for financial
17 accounting reporting. Management accountants might
18 try to do that.

19 JUDGE STRICKLER: Are you familiar with 20 how that is done by management accountants?

21 THE WITNESS: I am familiar with some 22 approaches that try to get at that in some rough 23 fashion, you know, things like conjoint studies and 24 the like, but they are not very precise and they are 25 subject to a lot of subjectivity, frankly.

JUDGE STRICKLER: Do you address that 1 issue in your report, that issue of management 2 3 accounting? THE WITNESS: I don't believe I did, no. 4 Thank you. JUDGE STRICKLER: 5 6 BY MR. HARRIS: We can return to slide 5. Mr. Barry, in 7 0. forming the opinions expressed in your written 8 rebuttal testimony, did you have an opportunity to 9 review the financial statements for certain of the 10 participants in this proceeding? 11 12 Α. Yes. Which participants? 13 0. As far as the music streaming business, 14 Α. really just Spotify and Pandora. 15 Were the financial statements you 16 Ο. reviewed sufficient to conclude in your opinion that 17 Spotify and Pandora services are unprofitable? 18 Α. Not from the holistic definition of 19 profitable. If you limit yourself strictly to 20 21 historical GAAP profits, then I could conclude that they haven't yet been profitable. 22 23 But when viewed from the larger lens of profitability measured in different ways, I can't 24 25 conclude that from those statements.

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JUDGE STRICKLER: Are you going to be 1 testifying later as to the various other ways of 2 looking at profitability? 3 THE WITNESS: Yes. 4 JUDGE STRICKLER: Thank you. 5 BY MR. HARRIS: 6 And with respect to the larger lens about 7 Ο. which you just testified, why are these GAAP 8 financial statements insufficient to evaluate 9 profitability for Spotify and Pandora? 10 Well, there are a couple reasons. One is 11 Α. 12 they don't necessarily adjust for non-recurring expenses that may have occurred in the past, 13 especially as a company is building its market and 14 15 its products. They also don't take account of expenses 16 that are booked from a GAAP accounting perspective 17 that really don't cost the company anything in cash 18 or actually in true earnings, such as stock-based 19

20 compensation, which in Pandora's case has been a
21 very large deduction, and it is an add-back to their
22 distributed or what they acknowledge as non-GAAP
23 income or adjusted EBITDA.

24 So that's the main reason, is that there 25 is non-recurring expenses and there is non-cash

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items in the historical GAAP reporting. MR. HARRIS: Your Honors, we're now going to turn to some restricted material. I would ask that we close the courtroom to those not eligible to hear it. JUDGE BARNETT: The back part of the room; anyone who has not signed the nondisclosure statement or agreement, or certificate. (Whereupon, the trial proceeded in confidential session.) 

OPEN SESSION 1 BY MR. AHMAD: 2 And just so we're on the same page, the 3 Ο. Copyright Owners' proposal is to have royalties 4 based on the greater of a per-play penny rate or a 5 monthly per-user rate; is that correct? 6 Α. Yes. 7 You know what the per-play penny rate is, 8 Ο. correct? 9 I do. 10 Α. But you do not know how that number was Q. 11 arrived at; is that correct? 12 Α. Correct. 13 You do not know how long a play minimum 14 Q. is under the CO's proposal either, is that correct? 15 Correct. 16 Α. You know what the monthly per-user rate 17 0. 18 is? 19 Α. Yes. But you don't know how that figure was 20 Q. arrived at; is that correct? 21 That's correct. 22 Α. When comparing the Copyright Owners' 23 Q. proposal to the service provider's proposal, am I 24 correct that you're only focused on the revenue 25

prong or component of that proposal? 1 I think that's correct, yes. 2 Α. So you are only focused on calculating a 3 Q. royalty based solely on revenue; is that correct? 4 With respect to the services' proposal, 5 Α. 6 yes. And I think you just said it a couple 7 Ο. minutes ago, but am I correct that the assumption 8 underlying your opinion that the CO's proposal 9 should be adopted is just that it is simply more 10 11 easy to calculate? MR. HARRIS: Objection, Your Honor, 12 13 misstates prior testimony. I am happy to elaborate if it is unclear, Your Honor. 14 I think he asked a JUDGE BARNETT: 15 yes-or-no question. He asked if he was correct. 16 17 MR. HARRIS: Embedded in that question was a misstatement of his opinion. 18 JUDGE BARNETT: Then the witness can 19 20 answer in the negative. 21 THE WITNESS: Yeah, it is not as simple The full answer is that the service 2.2 as that. 23 providers' proposal in my view is unworkable because of the indirect revenue complication. 24 25 BY MR. AHMAD:

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Can you please turn to paragraph or page 1 Q. 42 of your deposition, line 6, sir. 2 I thought you were not going to go there. Α. 3 Excuse me. 4 JUDGE STRICKLER: Before you -- grab the 5 6 book and sit down first. JUDGE BARNETT: Did you say deposition? 7 MR. AHMAD: Yes. 8 THE WITNESS: Okay. 9 JUDGE STRICKLER: May I? Wait until they 10 get settled down on the documents and then I will 11 ask you, I will ask the witness a question. I just 12 didn't want to interrupt you getting to the 13 14 documents. You said the percentage-of-revenue 15 approach on the Services is, I think the word you 16 just used is unworkable. But you also testified 17 before when you and I were having back and forth 18 that you think from a managerial accounting point of 19 view, these type of issues may be dealt with. 20 So when you say unworkable, are you 21 saying that it does not -- this type of issue does 22 not get resolved in the marketplace one way or the 23 other even though there is no GAAP way of resolving 24 the problem? 25

THE WITNESS: There are some mechanisms 1 to try to tease out these relationships and the 2 attribution, but in my view they are very subjective 3 and they are very imprecise and they are generally 4 hard to apply. 5 6 They require a lot of effort done on a periodic basis. And at the end of all of that, they 7 don't even result in something that is really 8 objectively quantifiable. 9

10 JUDGE STRICKLER: What are those
11 mechanisms?
12 THE WITNESS: One is a so-called conjoint
13 study.

JUDGE STRICKLER: You did mention that,yes.

16 THE WITNESS: Another method would be --17 conjoint was really a flavor of a survey. I really 18 don't know any other method for it than the conjoint 19 survey.

20JUDGE STRICKLER: And you say the21conjoint survey results themselves are subjective?22THE WITNESS: Yes.

23 JUDGE STRICKLER: Are they --

24THE WITNESS: Because the way the25questions are framed and the different choices that

are given are, in my experience with doing surveys,
 notoriously ambiguous and subject to slanting. And
 if -- unless they are extremely carefully designed,
 they will result in dubious answers.

5 JUDGE STRICKLER: And if they are 6 carefully designed?

7 THE WITNESS: I don't know. I suppose 8 there is instances where they have been adequately 9 designed so that they give objective results, but I 10 still -- my experience with them, they are very 11 subjective, very complicated to implement, and 12 costly to update periodically.

JUDGE STRICKLER: Do you have any 13 experience whereby such a conjoint survey is 14 utilized at both sides, that is, the payor and the 15 payee, if you will, are jointly responsible for 16 creating and funding the conjoint study? 17 THE WITNESS: I don't know of any such 18 situation but, yeah, I can't cite anything. 19 JUDGE STRICKLER: Do you think that would 20 mitigate the slanted subjectivity of such an 21 22 approach? 23 THE WITNESS: Yeah, it may. It may. JUDGE STRICKLER: Thank you. 24

25 THE WITNESS: Yeah.

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1 BY MR. AHMAD:

Q. So focusing back on your deposition testimony at page 42, and I am focusing on line 6:15. MR. HARRIS: Your Honor, we're in public session. This is a restricted deposition transcript. So if counsel can point me to where

8 we're going, we might be able to resolve this

9 without re-closing the courtroom, but this is

10 restricted.

11 MR. AHMAD: As I said, we're on page 42, 12 line 6 to 15.

MR. HARRIS: I think we can proceedwithout closing the room.

15 JUDGE BARNETT: Thank you.

16 BY MR. AHMAD:

17 Q. Sir, do you see beginning on line 6 I18 asked you, I said:

19 "Question: Am I correct that the
20 assumption or at least the primary assumption
21 underlying your opinion here, then, is that because
22 indirect revenue is more difficult to calculate than
23 a per-play penny rate or a monthly per-user rate,
24 then a per-play penny rate or monthly user rate is a
25 better metric than indirect revenue?" And you said

"yes." Do you see that answer, sir? 1 Α. I do. 2 MR. HARRIS: I would just like to note 3 for the record that there was an objection lodged 4 and it is repeated here as well. 5 JUDGE BARNETT: It is there in the 6 7 transcript. Thank you. BY MR. AHMAD: 8 Sir, you would agree with me that just 9 Ο. because a payment proposal is simpler to calculate 10 does not necessarily mean that it is better; is that 11 12 correct? 13 Α. Yes. 14Q. Am I correct that a per subscriber minimum would be easy to calculate? 15 I think so, yes. 16 Α. In fact, a per subscriber minimum would 17 ο. 18 be equally easy to calculate when compared to the CO's proposal; is that correct? 19 20 Α. Yes. You referred in your testimony, one of 21 Ο. the parts of the revenue proposal of the Services is 22 a 15 percent at cost associated with revenue? 23 Α. Correct. 24 That's also easy to calculate; isn't that 25 Ο.

1 correct, sir?

A. Well, if the elements of cost that are
allowable as an offset are delineated and agreed
upon, it should be an easy thing to measure, yes.
JUDGE STRICKLER: Sir, excuse me. Do you
have any experience in dealing with this type of

7 problem in indirect revenue as it relates to patents 8 and individual patents within a larger product?

9 THE WITNESS: Yes, actually.

JUDGE STRICKLER: Isn't there a smaller salable unit approach in the patent field to try to allocate revenues towards individual components of a patent?

There is. It is the THE WITNESS: 14 doctrine that has sort of been accepted in the last 15 decade or so, and it tries to get at that smallest 16 element, which is, again, it can be observed as sold 17 in the marketplace so that a royalty can be applied 18 19 to just that and not, for example, the whole computer, but, rather, just the screen or the memory 20 21 or the keyboards or the thing that is subject to the patents at dispute. 22

JUDGE STRICKLER: Would you say that problem is analogous to the problem we're talking about here?

THE WITNESS: No. 1 Why not? JUDGE STRICKLER: 2 That -- that problem is 3 THE WITNESS: trying to disaggregate the components of an overall 4 apparatus. This problem that we're dealing with 5 here is trying to attribute or relate parts of a 6 ancillary business to the core. So, let's say, in 7 Pandora's situation, you are trying to relate the 8 Ticketfly revenues to the streamed music business. 9 10 So they are separately identified revenue streams but one arguably is enhanced by the other. 11 12 And it is this attribution and what portion of the ticket revenue should be attributed over to music 13 14which is the problem here. It is different than taking a computer 15 and parsing out how much of it relates to one 16 particular feature or benefit. 17 JUDGE STRICKLER: I appreciate there is a 1.8 difference, but your testimony is that it is not 19 20 even analogous? 21 THE WITNESS: I don't think it is 22 analogous, no. 23 JUDGE STRICKLER: Are there subjectivity problems in both of these issues? 24 25 THE WITNESS: Yes.

2 sense, perhaps? In that sense it's 3 THE WITNESS: analogous, yes. 4 Thank you. 5 JUDGE STRICKLER: 6 THE WITNESS: Okav. 7 BY MR. AHMAD: Sir, I would like to focus back on the 8 Ο. Copyright Owners' proposal. Am I correct that in 9 connection with your opinion you did not consider 10 who would be considered a user under the monthly 11 per-user rate prong? 12 I know the details of whether it is an 13 Α. active user or an inactive, for example, which I 14

JUDGE STRICKLER: So in that limited

15 think is some of the questioning that you brought 16 up, are beyond the scope of my opinion, but the 17 tabulation of those head counts is an 18 easily-gathered data point.

19 Q. And you also understand that there are 20 different types of streams, in particular 21 interactive streams and non-interactive streams; is 22 that correct?

23 A. Yes, I do.

1

Q. And you are not suggesting that the CO's proposal should apply to the non-interactive

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1 streams; is that correct?

Well, that's a statutory interpretation 2 Α. and I think -- I guess I don't know if there is 3 disagreement about that, but I presume that what 4 we're here to talk about is the interactive streams. 5 6 And you do not know what would be Q. considered a stream or a skip under the CO's 7 proposal; is that correct? 8 No, I don't have visibility to that level 9 Α. of granularity on their proposal, no. 10 And you do not know what the CO's 11 Ο. proposal does to address defining streams and skips; 12 is that correct? 13 14 Α. Correct. And you have not seen any analysis from 15 0. the CO's addressing that issue, right? 16 That's correct. 17 Ά. Can we, if we can bring it up on the 18 Ο. screen, sir, your demonstrative page number 6, I 19 believe it is. 20 21 MR. MANCINI: Sorry? MR. AHMAD: Sorry, that is not 6. It is 22 5. 23 MR. MANCINI: Thank you. 24 25 BY MR. AHMAD:

In the title of this demonstrative, you 1 Q. say that financial statements are an incomplete 2 picture of the services' capacity to pay royalties. 3 Do you see that, sir? 4 I do. 5 Α. 6 Ο. And you and I discussed the concept of ability or capacity to pay royalties at your 7 deposition. Do you recall that? 8 Vaquely. 9 Α. 10 In any event, your report states that you Q. have not analyzed whether the service providers 11 12 could, in fact, afford to pay higher royalty rates; is that correct? 13 14 Α. Yes. And you define, when we're talking about 15 Ο. 16 ability to pay or capacity to pay, you are defining that as merely the ability to pay without going out 17 of business or having to extensively borrow; is that 18 19 correct? Is that what I said in deposition? 20 Α. 21 Ο. I would be happy to show you your 22 testimony. 23 Α. I bet you would. If I said it there, then it is still true. 24 But I am correct that if the CO's 25 Ο.

proposal is adopted, it is your opinion that the
 service providers would still have to make a
 business decision as to whether or not to continue
 offering streaming music; is that correct?

5 A. Yes.

Q. And it is possible that the CO's proposal
could lead to scenarios where it would be
uneconomical for the service providers to continue
their streaming offerings; is that correct?
A. At the current rate structure, I suppose

11 that is possible, yes.

12 Q. And --

A. When I say rate structure, I'm sorry, to
be precise, at the current market price that they
charge subscribers.

Q. And having the impact of the CO's proposal could lead to scenarios where the COs -- or the service providers would either exit the business or discontinue perhaps certain features of their businesses with respect to streaming?

21 A. Or perhaps raise their prices to the 22 marketplace, correct. One of those two.

Q. And you have not analyzed the financial
impact to the CO's proposal; is that correct?
A. Correct.

MR. AHMAD: I have no further questions 1 2 for the witness. Thank you, Mr. Ahmad. JUDGE BARNETT: 3 Any other questions from other Services? 4 MR. MANCINI: Yes, Your Honor. 5 MS. YOUNG: Good morning, Your Honors, or 6 good afternoon, Your Honors. Kristine Young from 7 Mayer Brown representing Spotify USA. 8 CROSS-EXAMINATION 9 BY MS. YOUNG: 10 Good afternoon, Mr. Barry. 11 Q. Good afternoon. 12 Α. We met at your deposition, you might 13 Ο. remember. 14 15 Α. I do. If you turn to paragraph 7 of your 16 Q. 17 written rebuttal testimony. This seems to be the favorite paragraph. Α. 18 19 Go ahead. If you look at that paragraph you will 20 Ο. see that you state that the Services interactive 21 music services provide significant cross-selling 22 benefits to the Services other business lines and 23 ecosystems; right? 24 25 Α. Yes.

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Q. And for examples of cross-selling, I think you touched on this before in your testimony, you list iPhones, Echo smart speakers, Amazon Prime membership fees, Pandora ticket sales for events advertised on its music streaming services. Do you see that?

7 A. And also Amazon Red -- I'm sorry, it does 8 say Prime, yes, that's what I said, yes. Those are 9 just examples. There is many other that we could 10 cite, of course.

11 Q. And you refer to all of those examples of 12 cross-selling that you name as indirect revenues, 13 correct?

14 A. Yes.

Q. Have you seen any evidence that Spotify is using its interactive streaming services to cross-sell other services that are unrelated to interactive streaming?

A. Not yet, correct. I mean, I should be more precise. I haven't seen any evidence that they are doing that to date, just that they are planning to do it has been indicated.

Q. And you have not seen any documents or anything suggesting that it is probable that Spotify will enter into additional business lines unrelated

1 to interactive streaming, correct?

I don't have anything that concrete about 2 Α. I just have some -- I think there 3 Spotify's plans. was an investor presentation where a line item was 4 put in it that talked about expanding the -- or 5 continuing to expand the eco structure, and that's a 6 buzzword for businesses that surround the core and 7 are mutually beneficial. 8

9 Q. And you are not aware of any indirect 10 revenues currently that Spotify earns, right?

11 A. Correct.

12 Q. Interactive streaming is Spotify's core13 business, right?

14 A. Yes.

Q. And as part of interactive streaming's business, Spotify offers an ad-supported tier and a paid subscription tier, right?

18 A. Correct.

19 Q. If I can ask you to turn to paragraph 120 of your report.

21 A. Okay.

Q. In that paragraph you define the term four services as Amazon, Google, Pandora, and Spotify, right?

25 A. Yes.

Q. When you say in paragraph 7 of your -- if
 you go back to paragraph 7 of your report. Sorry.
 Flip back.

If you look at paragraph 7 you say that the four services exclude indirect revenues from their service revenue used to compute the headline rate of 10.5 percent of service revenue.

8 Do you see that part of the sentence? 9 A. I do. I do.

Q. So that is not true with respect toSpotify, correct?

A. Well, it is literally true, but the are caveat is that Spotify doesn't yet have any indirect revenue to be excluded, so.

Q. So as far as Spotify is concerned, sitting here today and at the time your report was written, that paragraph was based on speculation that Spotify might enter into other business yentures in the future. Correct?

20 A. Yes.

Q. And you have not seen any evidence suggesting that Spotify will definitively do this, correct?

A. Yes, that's correct.

25 Q. I will ask you to turn to paragraph 9 of

1 your report.

2 Α. Okay. I am already there. Great. In that paragraph you state: "I 3 Ο. have not analyzed and take no position on whether 4 the Services can afford to pay higher royalties. 5 Rather, my report explains why historical accounting 6 profits fail to provide a full picture of a 7 8 company's ability to make future mechanical royalty 9 payments." Do you see that? 10 I do. 11 Α. By ability to make future mechanical 12 Ο. royalty payments, you mean without going out of 13 business or disrupting normal business operations, 14 15 correct? 16 Α. Yes. 17 0. And disruption means a discontinuity of 18 the status quo, right? 19 Α. Yes. 20 Q. From a business perspective, wouldn't it be disruptive if a company had to exit a line of 21 business because they were forced to make royalty 22 payments that it could not afford to pay? 23 MR. HARRIS: Objection, Your Honor. This 24 expert is here as a financial accountant, not a 25

manager of a business or offering a business perspective. JUDGE BARNETT: Sustained. BY MS. YOUNG: Mr. Barry, would you agree that less Q. competition means less choice for consumers? Generally, yes. Α. MS. YOUNG: I am now going to get into restricted testimony. JUDGE BARNETT: We're going to have a little restricted session. Please wait outside. (Whereupon, the trial proceeded in confidential session.) 



SESSION OPEN 1 2 CROSS-EXAMINATION BY MR. ISAKOFF: 3 Now, could you put up slide 3 of Mr. 4 Ο. Barry's slides. The last bullet point on this slide 5 says that you are going to be -- were going to be 6 addressing certain statements as to whether or not 7 the streaming services were profitable from a GAAP 8 perspective. Do you see that? 9 10 Α. I do. You are not suggesting that Pandora has 11 Ο. been profitable from a GAAP perspective, are you? 12 No, I'm not. 13 Α. And, In fact -- well, in your work in 14 0. 15 this case, you have not reviewed the written direct testimony or written rebuttal testimony of any of 16 the Services' witnesses, correct? 17 I believe -- when I say I, expanding that 18 Α. to include the we of my staff, looked at Dr. Katz' 19 and Dr. Marx's written testimony. 20 Okay. Well, let me -- let's exclude 21 Ο. You haven't read any of the written direct 22 experts. or rebuttal testimony of any of the Services' fact 23 witnesses, have you? 24 Let me take a peek. I don't think so but 25 Α.

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1 let me just confirm.

2 Q. For the record you are looking at 3 Exhibit 2 to your report?

4 A. Yes.

5 Q. Where none are listed?

A. That looks to be correct. I did review testimony transcripts of Mr. Herring from Pandora but not -- and as well as a rebuttal report that he wrote and issued on February 15th, I believe.

10 Q. Oh, okay, because I didn't see that 11 rebuttal report listed in your report.

A. Well, how could it be? It was issuedconcurrent with mine.

14 Q. Okay. All right.

15 And the parts of the depositions that you 16 read were actually chosen by counsel for the 17 Copyright Owners, correct?

A. The parts that -- I can't remember if we were -- we certainly weren't limited to that, but maybe they indicated certain pages that might be more relevant to us, but we got -- we had the whole transcript.

Q. Would you please put up Mr. Barry's deposition, page 94. If you look, starting at line 25 23:

"Question: How did you decide which 1 depositions to read or not read? 2 "Answer: Well, where we cite things 3 about Katz and Marx, I believe we probably pointed 4 to the section of the deposition that was relevant." 5 "Question: So you were just pointed to 6 that by counsel? 7 "Answer: Yes." 8 Were you asked those questions and did 9 you give those answers? 10 Yeah, I did. Yes, I was asked and I did Α. 11 12 give those answers. Now, you would not hold yourself out as a 1.3 Q. music industry expert in any sense, would you? 14 I like music, but --15 Α. You would not hold yourself out as a 16 Ο. music industry expert? And I appreciate the levity, 17 but this is not a funny business. 18 And I admitted in my deposition I'm not 19 Α. an expert in the music industry. I am an expert in 20 financial or forensic and financial accounting, 21 though, and that's what I'm here to talk about. 2.2 23 Q. You have not reviewed any music industry agreements and you are unaware of, for example, 24 whether the agreements between the Services and the 25

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record labels are on a percentage-of-revenue basis, 1 2 are you? I am aware that some of those agreements, 3 Α. the direct agreements are on a percent of revenue 4 basis. 5 You have not reviewed any of them, 6 Ο. correct? 7 Ά. That's correct. 8 And you are unaware of any administrative 9 Ο. or judicial tribunal choosing a 10 percentage-of-revenue metric for music industry 11 rates other than the one that is currently in effect 12 here today, correct? 13 14 Α. Correct. Can we go to your slide 11. 15 Ο. MR. ISAKOFF: Yeah, I think we have to be 16 in restricted session now. 17 JUDGE BARNETT: I hope you didn't get too 18 comfortable. 19 MR. ISAKOFF: I promised that it wasn't 20 21 going to be long. JUDGE BARNETT: You did, and you kept 2.2 your promise. Thank you. 23 (Whereupon, the trial proceeded in 24 confidential session.) 25

OPEN SESSION 1 JUDGE BARNETT: Please be seated, all 2 except the witness. Please raise your right hand. 3 Whereupon--4 LEE THOMAS MILLER, 5 having been first duly sworn, was examined and 6 testified as follows: 7 8 JUDGE BARNETT: Please be seated. DIRECT EXAMINATION 9 10 BY MS. BUCKLEY: Good afternoon, Mr. Miller. Would you 11 Q. 12 introduce yourself to the Judges in terms of a 13 little bit of your background. I am Lee Thomas Miller. I am a 14 Α. professional songwriter from Nashville, Tennessee. 15 I am also the current president of the Board for the 16 Nashville Songwriters Association International. 17 18 Q. Thank you. I would like to direct your 19 attention to the second document in the binder before you. And I'm going to ask you if that is 20 your written direct statement provided in this rate 21 22 proceeding? 23 Α. It is. And would you mind turning to the very 24 Ο.

25 last page and let me know if that is your signature?

It is. 1 Α. Thank you. And now turning to the first 2 Ο. exhibit, can you tell me whether this is your 3 official bio? 4 5 Α. Yes. 6 Q. Thank you. Your Honor, I would like to MS. BUCKLEY: 7 introduce into evidence Copyright Owners 2558 and 8 9 3023. MS. RAMOS: Good afternoon, Your Honors. 10 Once again, this is one of the written direct 11 testimonies that is subject to the motion in limine. 12 As we did yesterday with Mr. Bogard, we're 13 requesting that it only be provisionally admitted 14while the motion in limine is decided. 15 JUDGE BARNETT: Thank you, Ms. Ramos. 16 Any other response? 17 MR. ELKIN: We join in that. 18 JUDGE BARNETT: Thank you. 3023 and 2558 19 are admitted provisionally, pending resolution of 20 21 the motion in limine. (Copyright Owners Exhibit Numbers 2558 22 23 and 3023 were marked and received into evidence.) BY MS. BUCKLEY: 24 O. Mr. Miller --25

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JUDGE BARNETT: I have to -- I'm sorry. 1 I'm going to act like a googly-eyed fan. You wrote 2 "You're Gonna Miss This"? 3 THE WITNESS: Yes, ma'am. Do you have 4 children? 5 JUDGE BARNETT: I do. 6 THE WITNESS: Have you cried to that 7 8 sonq? JUDGE BARNETT: I have cried to it many 9 times. 10 THE WITNESS: I love that score. I have 11 12 teenagers, so it is kind of hard for me to grasp right now, but you are going to tell me I'm going to 13 14 miss that too, right? JUDGE BARNETT: My kids are teenagers. I 15 16 can't tell you that yet. BY MS. BUCKLEY: 17 18 Q. Mr. Miller, how long have you been a songwriter? 19 Well, professionally this would be my 20 Α. 21 21st year. And how many of your songs have been 22 Ο. recorded over the course of your career? 23 I would guess somewhere between 100 and 24 Α. 150. 25

Can you tell us some of the recording 1 Ο. artists who have recorded your songs? 2 Brad Paisley, Tim McGraw, Trace Adkins, Α. 3 George Strait. I have been doing it a long time. 4 Have any of your songs hit Number 1 on 5 Ο. 6 the charts? They have. 7 Α. Ο. How many, would you say? 8 Α. Seven. 9 Do you recall the names and the recording 10 Ο. artist who recorded them, for at least some of them? 11 I can tell you where I was the day they 12 Α. went Number 1. "You're Gonna Miss This" song with 13 Tim McGraw, "Southern Girl," Brad Paisley, "Perfect 14 Storm" and "I'm Still a Guy." Those are some of 15 16 them. And have any of your songs hit the top 10 17 Q. on the charts? 18 19 Α. Yes. Do you know roughly how many? 20 Q. 21 Α. Probably three or four, "In Color," the Tim McGraw song called "Nothing to Die For," a 22 Brandon Heath Christian song called "Jesus in 23 Disquise." 24 Q. Have you received any awards or 25

professional accolades for your work as a 1 2 songwriter? I have. I think I have had 11 BMI Α. 3 performance awards as the top songs performed for 4 those particular years on terrestrial radio. I have 5 won Song of the Year at the ACM Awards and the CMA 6 Awards. 7 Would you mind telling the Judges what 8 Ο. those acronyms stand for? 9 The Academy of Country Music Awards and Α. 10 the Country Music Association. And I have been 11 nominated for the Grammy three times. 12 And are you currently the president of Ο. 13 the Nashville Songwriters Association as well? 14Α. T am. 15 For how long have you been president? 16 Q. 17 Α. Going on five years. Are you compensated for your work as 18 Q. 19 president of NSAIA? Α. I am not. 20 21 Ο. NSAI, rather? I am not. 22 Α. And why do you do it? 23 Q. Well, I had the opportunity to start Α. 24 coming to Washington doing some legislative work on 25

behalf of songwriters, on behalf of my own profession, a little over ten years ago on a tax bill. And I found it fascinating that we could walk into the halls of Congress and represent ourselves and our own business and we could be effective doing it.

7 And I felt like every one of us that had 8 the opportunity to do that should. So we go, we 9 take our guitars, we sing them the songs. We tell 10 them our own stories. We explain our business to 11 them. And we found that it is the most effective 12 way we can possibly get our story out.

And my peers trust me with this task. And I -- I keep coming back until I'm told that I'm no longer allowed to.

16 Q. Can you tell the Judges sort of a little 17 bit about how you got into the business of 18 songwriting?

19 A. Well, I grew up on a little farm in 20 Kentucky and nobody in my family really played, 21 except this one uncle, and my parents were very 22 non-musical. And I started playing, fell in love 23 with music.

I think most musicians once they start playing, they kind of dabble with writing songs

because you start mimicking that which you love. 1 And so I did that. And it got more serious and more 2 serious. And by the time I was about a junior in 3 high school, I knew that I wanted to move to 4 Nashville, I wanted to be a professional musician, I 5 wanted to be a professional songwriter. And I began 6 seeking out whatever path it is that would prepare 7 8 me for that.

9 Q. Did you attend university?

A. I did. My mother wanted me to go do
something sensible like business, and I got a
Bachelor's degree in music theory composition at
Eastern Kentucky University to her absolute horror.
Q. Can you describe briefly the songwriting
process?

A. Well, I think there is a lot of myths out there about, you know, you sit around and wait for inspiration to strike. We don't. Once your assigned as a full-time songwriter, it is on you to make a living, you are now a self-employed contractor.

And we get up every day with a schedule that has been preset, you know, by myself and my publisher for probably eight to ten weeks at a time. And I go in every day, you know, 10-ish, and I have

1 a cowrite. And I sit with another songwriter and we 2 talk about our weekend. And we talk about our 3 wives. And we talk about our kids and the struggles 4 and the goods and the bads. And all of us are 5 sitting around every day listening to other people's 6 lives and we're scribbling down anecdotes and 7 phrases and things that sound like a song.

You know, we will carry around thousands 8 of these, just these titles and pieces and things. 9 And we look at each other and kind to come to some 10 agreement that day on what we think the best song in 11 12 the room is for that day. And then: Okay, well, how do you think it goes? Who is cutting? Well, 13 Tim McGraw is cutting. How do you think he would 14 15 say it?

You know, what does it mean? Is it sad? 16 Is it happy? Is it -- is it up-tempo? Well, Dierks 17 Bentley is looking for a power ballad, so let's make 18 it that. There is some of that. But then you take 19 some nugget of whatever the inspiration was, that 20 thing that your child said that happened at recess 21 and we try to make something emotional that we can 22 tell you in three minutes and make you feel 23 something. And we do that every day. 24 Ο. How did you hone your craft? 25

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A. Well, a lot of practice. Like I said, I took maybe the non-conventional road for the commercial songwriter. I did -- I went to music school. I became classically trained. I'm the worst classically trained pianist you will ever have before you, I promise you.

But every day I did music and every day I 7 did music. And every day I studied and I studied 8 classical composers. And I studied -- with that, I 9 took that and applied it to, you know, the 10 honky-tonk music that I was listening to and the 11 people and the rock music that I loved. And I just 12 did everything I could to absorb and be the best 13 possible musician that I could be. 14

And then I packed everything I had, I took \$1,000 in cash that I had I saved and moved to Nashville. And I submersed myself in the country music capital of the world. And I starved and I waited tables and did what I had to do to meet the people that were making the music that was on the radio.

And every little step I could get, I would find somebody and I would learn from them and learn from them and learn from them. And most importantly I wrote songs and songs, bad songs,

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terrible songs. But they just kept getting better,
 I think.

Q. Judge Barnett attests to it.
How many songs do you write before you
get a hit, generally speaking?

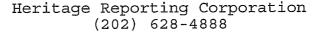
6 A. You know, it is an impossible question to 7 answer. I remember when I first started in 8 Nashville, the first thing that I was told: Don't 9 ever tell anybody you went to music school. People 10 aren't going to be impressed by that.

11 And then I started having people say 12 yeah, that's cute, you write songs, the first 500 13 don't count, you know.

So I don't know. I mean, I know that, you know, I was there for about five years every day before I got a legitimate publishing deal. And then it was another seven years before I had a hit. And so I was writing at least 80 to 120 songs a year. Q. How were you sustaining yourself for that

20 period of time, at least financially?

A. I took a lot of jobs as a musician. I traveled a little bit as a musician. I moved to Nashville June 1st, and on July 3rd I got on the bus as Tom T. Hall's fiddle player. And on July 6th he fired me, which was the first indication that



playing fiddle for a living wasn't going to go well. But I did any of those -- anybody that would hire me to play music. And then I did temp service jobs, anything that I could. That's what all of us do, just for the opportunity to get a break.

Q. What was the primary source of songwriter's income at the time you started in this business, approximately 21 years ago, at least on a professional level?

11 A. Well, there were multiple income streams. 12 At the time album sales were tremendous. And there 13 were so many records being made and people were 14 buying these records, absolutely. Record sales were 15 huge.

I distinctly remember there was one point 16 about 1998 where there was a relatively well-known 17artist from RCA Records and she got dropped because 18 she only went gold. And I remember at the time 19 thinking: Wow, that is pretty tough, you know. We 20 21 used to think a gold record was a pretty good deal. So at the time, especially when I signed 22 to a publisher, I'm the new guy, right? So I'm 23 scrambling and just trying to get cuts and then I 24 25 did. I started getting cuts. And pretty much if

you had, you know, a record deal and a couple of
 hits at that time, your album was selling.

3 So the mechanicals were enough that I'm 4 taking an advance from my publisher, and I'm getting 5 enough album cuts a year that it is paying back my 6 advance, and everyone is happy. I'm learning. I'm 7 getting better. I'm making money for the company. 8 And everything is good.

9 And sometimes it takes a long time for 10 one of those to be the hit. You know, there is 10 11 or 12 songs on an album and there is only going to 12 be three singles, so you are holding out for that. 13 And it took years for me to -- I would get a single, 14 but it didn't work. I mean you get the single, but 15 then it has to be a hit, you know.

16 So seven years in, the publisher has 17 invested quite a lot in my career and in me, and 18 they have seen growth and been able to give me the 19 opportunity to have the time to get better and 20 figure this out. And then I had a hit.

21 Well, by the time I had a hit, you know, 22 I had been paying my way, you know. Albums were 23 paying my -- paying my debts as we went along. And 24 then once you had a hit the performance royalties, 25 that was kind of the carrot at the end of the stick,

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1 you know, and then things were great.

2 Q. How do your mechanical, how does your 3 mechanical income compare now with the way it was 4 when you first started as a songwriter?

5 A. It is virtually irrelevant to the point 6 that we very rarely talk about it any more. I mean, 7 there are so few people that sell a million records, 8 they're going to have to sell a million records for 9 you to really have a enough to discuss anyway. And 10 then it takes so long to get the money anyway.

11 So I have friends, dear recording 12 artists, wonderful super stars who not that long ago 13 were double platinum artists. And they are still on 14 the radio and they are still having hits. And I 15 have cuts on these albums and they are selling 2-16 and 300,000 units.

17 That -- that -- it is never even, you 18 know, we don't even think about it any more. You 19 certainly don't budget around mechanical checks any 20 more.

21 Q. What type of mechanical income do you 22 earn from on-demand streaming?

A. It is so insignificant that we rarely even scroll down and look at the line items. I mean, it is -- you look at these numbers of millions

of spins and then you look at tens of dollars that 1 they pay. First of all, we can't comprehend that 2 I mean, we looked at making a living 3 many spins. on, you know, these terrestrial spins. And, you 4 know, if we get a million spins on a terrestrial 5 song, we get certificates for it, you know, and we 6 will see these numbers of 8 and 10 and 20 and 30 7 million spins and it is just 2- or 300 dollars and 8 it is nothing. 9

Q. And are songwriters earning anything significant on music sales, whether CD sales or permanent digital downloads?

A. Maybe if you are on a Taylor Swift album, https://www.acc.com/acc.c

A. Well, I mean, I speak of Nashville, because Nashville is a true song town. And people come from all over the world to live there and be a part of our culture. And we're all kind of in a tight-knit community. It happens in the same little part of town.

23 So you kind of -- for the most part, the 24 music business, everybody kind of knows everybody. 25 And we watch the songwriting community,

you know, the new people come and if they can hang
 in there and stay long enough to learn and they
 start having cuts, you start seeing -- because we
 all kind of know what everybody wrote.

5 And when the songs come on the radio, we 6 know if the artist wrote them or we know if we wrote 7 them.

And we're virtually on every song that's 8 I just -- in preparation for this, I on the radio. 9 looked at, you know, a Billboard chart a couple 10 weeks ago of the top 50 country songs. This was 11 like March 11th. And I kind of scrolled down the 12 top 50 and counted. 22 of the top 50 songs on 13 country radio were written by somebody other than 14 the person singing them, you know. 15

And of the remaining 28 songs, almost all 16 of them were written by the person singing them with 17 one or more of us, so the professional songwriter. 18 And understand, it took a long time for people to 19 get to our level. You don't just learn how to do 20 21 this overnight. And we're craftsmen that spent our youth and our 20s figuring out how to be competitive 22 and how to make it in this business and how to hone 23 a craft to the point that we are the best in the 24 business. 25



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And the artists write those songs with us 1 or they take our songs and record them. It is our 2 job to understand the trends. And when the music 3 changes, we change. We're professionals. That's 4 what we do. We know when that sounds like two years 5 ago because we're thinking about next year already. 6 You know? That's part of being a professional in 7 8 what we do.

9 So we're absolutely critical. If you 10 took the songs that the songwriters, the 11 professional songwriters contributed to off of the 12 radio, there would be no radio in country music.

Q. How would you describe the value of yourwork as a professional songwriter?

I think this is where we start having 15 Α. trouble in Washington and in any forum where we 16 stand up and we talk about a tangible value. I know 17 I have songs that are played at funerals and I have 18 songs played at graduations. And we do a little 19 songwriter show and we sing songs and I watch people 20 cry at my bad version of a song because the words 21 hit them. 2.2

I had somebody come up to me one time in one of the most profound moments after a writer's night, and there is this song that I had and it had

this thing about a grandfather that had been in the war. And it was just kind of a passing line. And this guy comes up and tells me a story that his father had had severe dementia for years and hadn't spoken, and one day listening to my song started crying. And when he asked his father, he says: What is wrong? He says: I was there.

8 That one line in the song took him back 9 to World War II. And I said: Wow, you know, we sit 10 in a room and we wrote that. You know? I mean, 11 what's the value? I don't know. Take the music off 12 of movies. Take music out of the skating rink, you 13 know, let's see what the value is.

I know that it is hard to write a hit 14 And I know that after I write the hit song, a 15 song. lot of stuff happens and a lot of jobs are created, 16 and there is a lot of people making money somewhere, 17 because there is a lot of really expensive trials 18 going on where people are fighting about where the 19 money is going to go. To me, it sounds like the 20 music has a great value to somebody. 21

Q. Is it paying off for you right now in the current climate of the music industry?

A. Well, I have been very fortunate. I have a good career. I continue to have a good career.

But the money is scary. I have to have a hit every so often. I am absolutely not independently wealthy. I am not close to -- you know, it is --I'm scratching and digging, just like everybody else trying to have the next single on whoever.

And that's -- I think I would be
considered extremely successful in Nashville as a
songwriter, as a professional songwriter. And I'm
here to tell you it is hard every day.

10 And the current state of where we're 11 headed with technology and the way the rates are 12 paid based on these government restrictions, the 13 writers rooms, I would say a third of the day is 14 spent where we're sitting there discussing with each 15 other how it is working, where it is headed, is 16 there any relief, does it look any better?

And everyone that writes the songs is 17 scared, more so than any time I have ever seen them. 18 Because I'm talking about people who are writing 19 songs that the Carrie Underwood's of the world are 20 21 cutting. You know, they are the best of the best. And we're looking at each other saying: 2.2 23 We're almost to the point where being better than everybody else in the world at this doesn't matter. 24 We're not going to be able to make a living. 25

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Q. You must have known when you decided to become a professional songwriter that there was a certain amount of risk associated with that career path, as it appears your mom recognized.

5 What did you perceive the risks to be at 6 that time?

A. Well, I don't think anyone goes into the world wanting to be a professional musician, assuming that it is going to be easy. I am absolutely not the best musician, and I am not the best songwriter.

But it was what I wanted to learn how to do. I knew from the beginning the competition would be brutal. And I knew my own limitations. And I have always accepted that. I accept the fact when somebody else gets the cut and I don't. That's just the way it works. You go in and you work harder for the next time.

I don't think any of us, you know, look at that part and we have any issue with it. We all went into it understanding that. What we never considered was that the system itself would flush us out, especially with music itself being consumed at the highest rate it has ever been in history. It is not like we're making something

that's obsolete. Everyone wants music and everybody
 is getting music. I mean, everyone is getting
 music.

We're on vacation last year with my
family and we were walking through Philadelphia.
And I pointed to my wife and I said: Hey, look
around, find me how many people do not have ear buds
in right now walking through this park. Everyone
was listening to music. You know?

10 So we never, ever considered the fact 11 that making it, the creating of it out of thin air 12 would become obsolete as a profession.

Q. Some of the Services have indicated that if the mechanical rates are increased, ad-supported on-demand services might not fare very well.

16 Do you have anything to -- in response to 17 that sentiment?

18 MS. RAMOS: Objection, Your Honor, this 19 is beyond the scope of his written direct testimony, 20 and it would be speculation.

21 JUDGE BARNETT: Sustained.

22 BY MS. BUCKLEY:

Q. Do you believe you are being paid fairly for your songs being streamed on interactive services?

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1 A. No, I don't feel like we're being paid at 2 all.

Q. What would you like the Judges to consider, if anything, if there is anything further in contemplating the appropriate mechanical rates in this proceeding?

Speaking for myself, I guess I struggle 7 Α. with -- I can't think of another business that is 8 under the dated restrictions that we are. The 9 system seems so archaic. We have no negotiating 10 power for any of this. I mean, this isn't 11 12 negotiations. This is me fighting for our careers. I mean, all I can do is I come and I 13

14 listen to how complicated this licensing is and 15 compulsory license and I hear all about technology 16 and these things, and, you know, my role today is 17 just to say songwriting is a well-worn, timeless 18 craft that is hard to do.

And there aren't as many of us as there used to be. I have been there long enough to see that happen because the publishers cannot afford to give us time to learn the way I had the amazing opportunity to do.

And I don't think that's fair. I think that what we make drives culture. And it changes

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culture. And I think if we're good enough at it to
 survive in the climate of competition against our
 peers, we should be compensated at a higher rate.

We shouldn't have to be so even beneath 4 what the sound recording -- I mean, the sound 5 recording, it doesn't get paid enough, but how does 6 the sound recording get paid that much more than the 7 guy that writes the words -- the guy that writes the 8 words and the notes and pulls it out of the air 9 10 based on a story about his kids or a love song to his wife? 11

I just -- I passionately ask you to 12 remember that we are a profession. We're a real 13 We are a real job. We work really hard 14 profession. at what we do. We're really good at what we do, and 15 people love what we do. And someone is making a lot 16 of money off of what we do. And it is not us. 17 18 JUDGE STRICKLER: Mr. Miller, good

19 afternoon. A question for you. It may seem a 20 little bit off point, but it is an economic-type 21 question addressed to a songwriter, so bear with me 22 for a second.

23 If you were not a songwriter, what would 24 you have done instead? I know you have a degree. 25 What would you have done instead?

1 THE WITNESS: Well, I guess I would have 2 to ask you this: At what point did I realize I 3 wasn't going to be a songwriter or what are the 4 circumstances that told me I couldn't be?

JUDGE STRICKLER: I am going to leave it 5 open ended for you. You are here as an individual. 6 It is hard to speak for anybody else, of course. So 7 you can answer that any way you want based on any 8 particular point in time in your life when you had 9 1.0 to wrestle with the question of whether you wanted to begin being a songwriter, continue being a 11 12 songwriter, given the options you had.

You can answer that in whatever narrativeform you think is responsive.

THE WITNESS: Sir, I would have to say I 15 really don't remember struggling with whether or not 16 17 I wanted to do it. I mean, I quess in youth when you are kind of terrified about what you are going 18 19 to do, no one had ever left the farm. No one in my family had ever gone anywhere, so they all thought I 20 21 was crazy, but the last thing I ever remember wanting to do was play major league baseball. And I 22 23 would have done it but I wasn't very good. So that kind of went away on its own. 24 25 And after that, the next obsession was that as my

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1 mother would say, that stupid guitar and that stupid 2 piano. And I never even really contemplated what I 3 would have done. It is all I remember wanting to 4 do.

5 JUDGE STRICKLER: How about once you 6 became a songwriter, was there ever a time where you 7 thought this is just not paying me enough, maybe I 8 should go do something else? If so, what it was you 9 were contemplating doing?

10 THE WITNESS: Well, when I got my first 11 publishing deal, what I call my break, it was at a 12 great company and the music business was healthy. 13 And it was very exciting.

So I was able to establish myself in the 14 business as a legitimate songwriter, as a 15 professional songwriter. And, you know, I was poor, 16 you know. So when it started paying, it certainly 17 -- it compensated to the degree that I would have 18 19 hoped it would have been. So, no, it paid well. It paid well up until the current situation, until we 20 21 saw piracy -- piracy quickly hurt us badly, but we 22 adjusted.

And we kept going forward, knowing that if we can just hang in there long enough to be on the radio, we can be okay. I would say that we have

1 just recently gotten to the point where I'm sitting 2 there having to ask the question: What else will I 3 do now if I have to? But until now, I have never 4 really considered it.

5 JUDGE STRICKLER: And now that you are in 6 a place where you need to consider it or chosen to 7 consider it, what are you considering?

8 THE WITNESS: I can honestly tell you I 9 don't know. I have four kids and I'm in my late 10 40s. And I was pretty good at plan A. And I have 11 not really thought much about -- I fear what it 12 would be because my resume, sir, looks really bad. 13 And that's just being honest. I don't know.

14 JUDGE STRICKLER: Thank you.

JUDGE FEDER: Mr. Miller, when you first broke into the industry and started making a living at it, what was the, roughly speaking, if you can recall, what was the split between mechanical royalties, performance royalties, and other sources of income, maybe synch royalties or whatever that was coming in?

THE WITNESS: Well, I mean, it is almost -- it would be almost statement-specific because if you, if you have a quarter in which a hit is being paid out, then we would have, you know, it would

have been heavy on performance because -- for
 obvious reasons.

T think the difference was there was kind 3 of a floor for mechanical royalties. They were only 4 going to go below a certain point. I would say --5 I'm bad with percentages, but I would say, you know, 6 in the first part of my career, I was making a 7 8 living with 100 percent mechanicals because there were no performance royalties, you know, and that 9 10 sustained me for seven years.

11 And then there was a very short window 12 where I would have had both, but it wouldn't have 13 lasted long enough to really see a trend because 14 they started going away so quickly.

15 JUDGE FEDER: And at this point in time, 16 what is the division?

17 THE WITNESS: Well, I think it is the 18 same as far as -- are we talking about a quarter in 19 which a hit is paying out? Again, I think -- I 20 think on a good year, I don't know. I'm going to 21 guess mechanicals might be 20 or 30 percent of an 22 average year.

JUDGE FEDER: And clearly there is a downward trend there. Did it happen all at once or did it happen over time, the decline of the

1 mechanical royalties?

It happened a little over THE WITNESS: 2 time, but I feel like that the piracy kind of bled 3 into the streaming. I don't know the year that any 4 of these things started happening, but I think that 5 once it started happening, it got bad fast. I felt 6 like there were so many contributing factors that 7 hit us all at once. 8

The problem was by the time we got to the 9 point where streaming seemed to be the future, we 10 knew we had a problem. Piracy, maybe somebody could 11 12 have come along and finally done a watermark or something that would have stopped them from stealing 13 the music. Streaming, you knew was here to stay. 14 15 And piracy was illegal. And they were taking the music for free. Streaming is legal. 16 Ιt is just an unsustainably low rate. 17

JUDGE FEDER: What have you seen happen with performance royalties over that same period of time? Is it -- is the picture similar to what it was early in your career or has that changed over time?

THE WITNESS: I think it is hard to go apples-to-apples on a hit song. Some songs just spin more than others. I think the performance

1 royalties as a whole are down to some degree, but 2 not enough that we spend a lot of time fretting 3 about it or looking at it as a demise, because if 4 you have a hit, it is still a substantial, you know, 5 it is good.

6 I would, again, I would not dare put a 7 percentage on the difference in performance now than 8 it was ten years ago. I certainly had a hit or two 9 ten years ago that paid shockingly well, but then I 10 had a couple that paid average. And I think that's 11 always kind of been the case.

12 JUDGE FEDER: Thank you.

13 MS. BUCKLEY: Thank you, Mr. Miller.

14 JUDGE BARNETT: Cross-examination?

15 MS. RAMOS: No questions, Your Honor.

16 MR. ELKIN: No questions.

17 MS. MERK: No questions.

18 MR. MANCINI: No questions, Your Honor.

19 MS. MAZZELLO: No questions.

20 JUDGE BARNETT: Thank you, Mr. Miller.

21 You may be excused.

22 THE WITNESS: Thank you.

23 JUDGE BARNETT: Before you sit down,

24 please raise your right hand.

25 Whereupon--

LIZ ROSE, 1 2 having been first duly sworn, was examined and testified as follows: 3 JUDGE BARNETT: Please be seated. 4 DIRECT EXAMINATION 5 BY MS. BUCKLEY: 6 Good afternoon. Good afternoon, Ms. Ο. 7 8 Rose. Нi. 9 Ά. Would you mind just introducing yourself 10 Q. to the Judges very briefly. 11 My name is Liz Rose, and I am a 12 Α. songwriter in Nashville. And -- oh, I am on the 13 Board at NSAI recently. I am really nervous. 14 Ms. Rose, sitting right in front of you 15 Q. is a binder. And I would like you to open it under 16 the tab CO-3024. I am going to ask you whether you 17 recognize that document as the witness statement you 18 19 submitted in this rate proceeding? 20 Α. Yes. 21 Q. And would you go to the last page of the document and tell me whether that is your signature 22 23 there? Α. Yes. 24

25 Q. Thank you.

MS. BUCKLEY: Your Honor, I move for 1 admission of CO-3024. 2 MR. ELKIN: Objection, based on the 3 motion in limine that is pending before the Court. 4 We join the objection. 5 MS. MERK: JUDGE BARNETT: Exhibit 3024 is admitted, 6 7 subject to the pending motion in limine. (Copyright Owners Exhibit Number 3024 was 8 marked and received into evidence.) 9 BY MS. BUCKLEY: 10 11 Ο. Ms. Rose, when did you start writing 12 songs for a living? About 20 years ago. 13 Α. 14 Ο. What did you do before then? Did you work in the music industry? 15 Not really. I was a part-time song 16 Α. 17 plugger, independent song plugger. I was mainly just a stay-at-home -- I was a stay-at-home mom, 18 19 which was full time. Explain what song plugger 20 JUDGE FEDER: 21 is, please. 22 THE WITNESS: A song plugger is someone that works with the songwriters and the publishers. 23 And they take the songwriter's song around to the 24 record labels and the artists and try and get 25

1 someone to record it.

2 JUDGE FEDER: Thank you. 3 BY MS. BUCKLEY:

Q. Ms. Rose, can you tell the Judges the names of some of the artists who have recorded your songs?

A. Taylor Swift, Little Big Town, Eli Young8 Band, Bonnie Raitt, Lee Ann Womack, Tim McGraw.

9 Q. And how did you come to write songs with 10 Taylor Swift?

11 A. I just -- I met her at a writer's round 12 that I was playing at. And she was about 14, barely 13 14, I think. And she heard me do a song and asked 14 me if I would write with her in the very beginning 15 of her career.

Q. And how many songs did you ultimatelycowrite with Taylor Swift?

18 A. Oh, wow. I have no -- maybe 40.

Q. Thank you. And have any of your songshit Number 1 on the charts?

A. We -- "You Belong With Me" was with Taylor. That was a Number 1. And "White Horse" went to Number 1 somewhere. And those are the Taylor songs. And then a song called "Crazy Girl" with Eli Young Band was a Number 1.

1 Q. Have you received any awards or 2 professional accolades for the songs you have 3 written?

A. Um-hum. Taylor and I won a Grammy for Country Song of the Year for "White Horse." "Girl Crush" won for Country Song of the Year for "White Horse." And also I won a CMA Award for Song of the Year. And "Crazy Girl" was a CMA Song of the Year.

9 And I was at SESAC, forgive me, my years, 10 I get confused, but I think 2009 I was SESAC 11 Songwriter of the Year.

12 Q. Does songwriting require the investment13 of time and effort?

A. Yeah, a lot. I think it looks like, you know, I worked for a while to get the songs with Taylor, not knowing if I would -- if they would ever be recorded and if she would ever even have a record deal. She was a kid.

And so I spent a lot of time with her just because I enjoyed the process and I enjoyed writing with her and being around her, but there was no guarantee, you know.

I spent years with, you know, raising kids and coming home to, you know, the lights being turned off and, you know, you get -- you live on

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credit cards. We live on borrowed money. It is an
 advance. So it has all got to be paid back before
 we see anything.

And I can remember many times of having no lights on and my kids saying: Mom, where is the electricity? And there's no cable on, and, you know, waking up in the morning and your car is not in the driveway because you didn't -- couldn't pay your car payment.

Literally, I mean, that's embarrassing to 10 say but, you know, you do. You go through those 11 sacrifices and young mothers, they get babysitters 12 to show up on the road, write a song, you know, and 1.3 so it is a huge sacrifice. And it is -- it is a 14gamble that we choose, you know, but it is a lot of 15 hard work. And we write a lot of songs to get that 16 one single now, you know. 17

Today I just got a message that I'm getting a cut today in the studio. And we used to go: Yeah. What are we going to buy? You know? And now we go: Oh, cool, hope it's a single.

Q. And why, Ms. Rose, why has your response to getting a cut changed as you have just described? A. Well, because album cuts are -- it is a single's market now. It is -- album cuts don't

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really make money any more. People don't buy a
 whole record.

3 So it just -- there is not -- the money 4 doesn't come in from them any more. The mechanicals 5 are not -- they are just not there any more from 6 album sales.

7 Q. Well, how would you describe the value of 8 songs?

9 A. I don't know if you can put a value on a 10 song. When you start, you say -- you know, we're 11 all here, if there is no song, there is no musician. 12 If there is no song, there is no artist. If there 13 is no song, there is no record label. If there is 14 no song, there is no music industry.

15 You know, you listen to songs when you 16 are sad. You listen to songs at your wedding. I 17 mean, you listen to songs when you are happy, when 18 you want to dance.

And I don't know how you value that. Itis pretty invaluable, I think.

Q. Let me ask you, do you believe that you are being fairly compensated by the mechanical royalties from interactive streaming currently? A. No, no. It is -- it is -- it is depressing. I don't think -- I don't -- I don't

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1 think it is fair at all.

2

Q. Can you explain why?

A. Well, millions, millions of streams go out and millions of people enjoy something that I worked really hard to do. And I don't understand why we're arguing over whether the songwriter should get paid fairly or not. I can't even understand why this is a conversation.

9 We're the first to create the song. 10 We're the last to get paid. We live on borrowed 11 money. We pay back what we borrow. It is just --12 it is just -- it is -- it does not make sense to me 13 that we're even arguing over this.

And I -- I'm worried about the future of 14 I'm worried about the future of songwriters. 15 I have a publishing company, and we 16 songwriting. used to -- and it is small, independent, and we used 17 to sign young writers that would come to town and 18 19 invest in them and give them time. And we just can't do that any more. 2.0

There is no time to help a songwriter because there are no royalties any more. There is no -- there is not enough to -- an album cut doesn't keep you going any more, if that makes sense. I know I'm --

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Q. Is it related -- is this change in at least the publishing company that you own independently in any way related to mechanical royalties?

5 A. Well, honestly, it is streaming. It is 6 killing the songwriter. Downloads, you know, first 7 it was the CDs go away because of downloading. Now 8 streaming is taking over downloading.

9 If we're not paid fairly, we can't keep 10 writing songs. If we can't make a living at it, I 11 have watched, you know, my -- you know, writers 12 struggle. It is just -- we're -- streaming is not 13 paying the songwriter enough money to live on to 14 continue the art of songwriting, we have got to 15 figure out what the solution is.

16 JUDGE STRICKLER: You started to say 17 before -- good afternoon, by the way.

18 THE WITNESS: Hi.

JUDGE STRICKLER: -- that if you can't make a living then, and then you stayed with the same thought, but you sort of trailed off there. What would your alternative be? THE WITNESS: Well, I'm old, so I'm

23 THE WITNESS: Well, I'm old, so I'm 24 scared of what my alternative is.

25 JUDGE STRICKLER: Old is relative. You

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1 don't seem old.

THE WITNESS: Well, thank you, thank you. What would I do? I don't know. I would find a job, you know, but I wouldn't write songs. Like just take, for instance, songwriters, there is this great myth that they stay up all night and they drink whiskey and they sweep floors and they write the song of the year.

9 And maybe if they are lucky, but you 10 can't write as many songs as we write to get one hit 11 if you are working at Home Depot or you are waiting 12 tables, which is fine, you know, when you are 13 starting out, you have got to pay your dues, but 14 those -- it takes us -- we have to write hundreds of 15 songs.

We go to work and we walk in and we write 16 17 all day long and walk away and hopefully you wrote 18 something that someone will love, but it is a lot of 19 time investment and a lot of -- you know, it is romantic and songwriters, you know, we write from 20 our heart and our soul and we do and we write from 21 our broken hearts and other people's broken hearts 22 23 much to, you know -- and -- but we do it -- we work really hard. 24

25 And it is a passion, but it is also a

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job. And I just -- we should be paid fairly, and we
 should be considered in the equation.

JUDGE STRICKLER: When you try to figure 3 out what would be a fair -- being paid fairly, do 4 you compare it to other jobs that other people have, 5 people you know? What is your frame of reference? 6 I can't -- you can't really 7 THE WITNESS: 8 do that. I mean, we can't be paid by the hour and we can't -- it is hard. That's why we have you. 9 That's why we have you, and why everybody has 10 attorneys and there has got -- I don't understand 11 If I -- I do understand it just enough to sit 12 it. 13 here and talk to you and say that this is killing the songwriter, but I do understand common sense 14 that if there is a piece of pie, everybody that is 15 putting in work should get their fair share of the 16 pie, if that makes sense. 17

And I don't think we should be paid more than everybody. I am just saying that we should -we should be considered and shouldn't -- that what is being paid now is not fair. It is -- it is just not working.

And I'm not going to sit here and try to figure out how much. I am just saying that we do know that when we look at millions and millions and

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millions of streams and you get your statement and 1 you have, you know, like 9 million streams and, you 2 know, you get 300 dollars, somebody listened to that 3 song that many times? Why -- why is the money so 4 low for us when, you know, I just -- I don't want to 5 get into all that because I don't understand --6 JUDGE STRICKLER: You may be under the 7 mistaken assumption that somebody does know the 8 answer to that question. 9 THE WITNESS: Well, I know that no one 10 does, but I -- somebody knows. I don't believe it. 11 12 Somebody knows the answer.

JUDGE STRICKLER: I wasn't being 13 facetious. But, in any event, that's why we have 14these proceedings, to try to figure it out. 15 But do you have a sense -- I mean, you 16 mentioned 9 million streams, take that hypothetical. 17 That was a hypothetical. THE WITNESS: 18 19 JUDGE STRICKLER: I understand. What is your sense? I understand you are not an economist, 20 you are not an attorney, you are not a business 21 professional. 22 23 But what is your sense of what you think

24 that should be worth and how do you sort of come to 25 that? And I understand --

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1 THE WITNESS: I just couldn't. I would 2 just make a fool of myself if I tried to do that. 3 JUDGE STRICKLER: Then don't if you don't 4 want to answer the question. That's fine. So you 5 feel that it needs to be more, but how much more is 6 not something you can necessarily express in forms 7 of an estimate?

8 THE WITNESS: No, sir, because I depend 9 on the other people in this room and people around 10 me to work that out. I'm sorry. I am a songwriter. 11 I just know that the streaming rates are terribly 12 low.

JUDGE BARNETT: If you had written an album cut on an album that sold 9 million copies, what would your income have been?

16 THE WITNESS: 9 million, let's see, ten 17 years ago?

JUDGE BARNETT: Yes. I mean, in a cut.
19 I am not talking about a single. I am talking about
20 a cut.

21 THE WITNESS: Okay. I'm guessing, but I 22 believe I got -- I had a Tim McGraw cut about ten 23 years ago.

JUDGE STRICKLER: When you are saying a 25 cut so we understand, you mean a single or --

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No, just a cut, just an THE WITNESS: 1 album cut on a record. And it was an album cut, it 2 wasn't a single, and it made enough money -- and, 3 God, I hate to do this because I'm -- but it may 4 have been maybe \$30,000 on a million. 5 JUDGE STRICKLER: What year was that? 6 THE WITNESS: Probably ten years ago. So 7 8 That was a million sales? JUDGE BARNETT: 9 THE WITNESS: A million sales. And I'm 10 just -- this is -- I am so throwing this out there. 11 But I will tell you that it was enough that my 12 publisher picked up my deal again that year. 13 Now an album cut would not -- the 14 songwriter wouldn't -- they would get dropped the 15 next year, probably. 16 But I do know that ten years ago, a 17 million selling album cut would keep your publishing 18 deal for a year. They would probably recoup you. 19 JUDGE STRICKLER: So the \$30,000 is 20 21 before recoupment? THE WITNESS: The \$30,000 is before 22 23 recoupment. JUDGE STRICKLER: Do you remember how 24 much was recouped out of that? I know it is ten

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1 years ago or approximately.

2 THE WITNESS: Oh, God. Well, it depends 3 if I owed \$30,000 --

4 JUDGE STRICKLER: I know. That's why I 5 am asking.

6 THE WITNESS: Yes, they recouped off my 7 mechanicals and I probably had a full pub deal, no 8 co-publishing, so it kept my deal, kept me in the 9 game so I could meet Taylor Swift and write with her 10 the next year.

11 JUDGE STRICKLER: You say out of that 12 30,000 100 percent of it was recouped back by the 13 publisher?

14 JUDGE BARNETT: You need to answer15 audibly.

16 THE WITNESS: Oh, I'm sorry.

17 JUDGE BARNETT: The court reporter can't 18 write that down.

19JUDGE STRICKLER: You were nodding your20 head "yes." Is your answer yes?

21 THE WITNESS: Yes.

JUDGE STRICKLER: Thanks.

23 MS. BUCKLEY: Thank you, Ms. Rose.

24 THE WITNESS: Thank you.

25 JUDGE FEDER: Stay where you are.

THE WITNESS:

1

JUDGE FEDER: Let's take you back a little bit to early in your career when you first started making money as a songwriter. If you can recall, tell me what the mix was, roughly percentage-wise, between what you got for mechanicals and what you got for performances, and what you got for other stuff like synch rights?

Okay.

THE WITNESS: Well, I didn't have any 9 synch rights. It was a long time before I got any 10 synch rights. And I still don't really get much. 11 12 It is -- I lived on my draw for many years. I think that about two years in, around there, I got -- I am 13 trying to think of what it was -- oh, I know what it 14 was, it was a Gary Allen single, called "Songs About 15 Rain." And I believe it went to 11. 16

And so I did get some radio performance royalties, which went to paying off credit cards and things like that. So I didn't have another single, I got little cuts here and there, but I didn't have another single until probably Taylor.

JUDGE FEDER: So you were living off your and draw. Was enough mechanical royalty coming in to recoup that?

25 THE WITNESS: Yes, yeah. Well, no. No,

because it took years to pay off those mechanicals
 but when you are with Taylor, it paid them off
 pretty fast.

JUDGE FEDER: So would you say that at least at that point in your career the bulk of the money that the -- the majority of it was coming through the mechanical route?

8 THE WITNESS: I never saw my mechanicals. 9 JUDGE FEDER: Well, but I am including 10 your draw, which was recoupable against mechanicals. 11 THE WITNESS: Right. But I didn't see 12 mechanicals, those recouped me. So I didn't live 13 off my mechanicals.

14And the draw was not a lot of money. So,15yes, I was living on my draw, and my credit cards.16JUDGE FEDER: And how has that changed17over the remainder of your career?

18THE WITNESS: Well, it changed because --19JUDGE FEDER: I am not asking the why. I20am asking actually --

21 THE WITNESS: How I live off that?

22 JUDGE FEDER: Describe how that changed,

23 how the mix of revenue coming to you.

24THE WITNESS: Between singles and25mechanicals or -- I'm sorry.

1 JUDGE FEDER: Between early in your 2 career and now.

THE WITNESS: It is about the same. I 3 haven't had a single in a year. And -- which was 4 "Girl Crush." And it was, you know, it was -- that 5 money is gone. You know, usually you can see that 6 money coming in years and years when you have a big 7 hit like that, and then it has continued to be 8 downloaded and it has continued to, you know, play 9 10 on the radio. But with streaming, you know, that money 11 is -- it is gone. So I am not really seeing much 12 from "Girl Crush" any more. 13 14 JUDGE FEDER: Thank you. Thank you. 15 THE WITNESS: MS. BUCKLEY: If Your Honors have nothing 16 further, I'm finished with Ms. Rose's direct. 17 JUDGE BARNETT: Thank you. Any 18 cross-examination? 19 No questions. MR. ELKIN: 20 MS. MERK: No questions. 21 JUDGE BARNETT: Did you have a question? 2.2 JUDGE STRICKLER: No, I don't. 23 JUDGE BARNETT: Thank you, Ms. Rose. 24 You

25 may be excused.

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1	THE WITNESS: Thank you.		
2	JUDGE STRICKLER: Thank you.		
3	JUDGE BARNETT: Do the Copyright Owners		
4	have another witness?		
5	MR. ZAKARIN: We do.		
6	JUDGE BARNETT: Let's have him.		
7	MR. ZAKARIN: We call David Israelite.		
8	JUDGE BARNETT: Please raise your right		
9	hand.		
10	Whereupon		
11	DAVID ISRAELITE,		
12	having been first duly sworn, was examined and		
13	testified as follows:		
14	DIRECT EXAMINATION		
15	BY MR. ZAKARIN:		
16	Q. Good afternoon, Mr. Israelite. Could you		
17	tell the Judges what your present position is?		
18	A. I'm the president and CEO of the National		
19	Music Publishers Association.		
20	JUDGE BARNETT: Before you go further,		
21	could you state your full name and spell your last		
22	name for us.		
23	THE WITNESS: Sure. It is David Mark		
24			

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1 BY MR. ZAKARIN:

2 Q. How long have you occupied that position 3 at the NMPA?

4 A. I'm in my 13th year.

5 Q. Could you briefly tell the Judges your 6 educational and employment background.

7 A. I went to a small liberal arts college in 8 Liberty, Missouri called William Jewell College. I 9 then attended the law school at the University of 10 Missouri. From there I went and practiced at 11 Missouri's largest law firm called Bryan Cave where 12 I served as a litigation associate for three years.

I then moved to Washington, D.C. to serve Missouri's senior United States Senator, Christopher Bond, as his administrative assistant, which is another word for chief of staff.

17 And I did that for two years. I then 18 came back to Missouri to run his reelection campaign I then came back to Washington and was 19 in 1998. 20 hired as the political and government affairs director at the Republican National Committee for 21 the 2000 presidential cycle, where I served for 22 those two years during that cycle. 23

And at the conclusion of that election, I was asked by the newly-appointed attorney general,

John Ashcroft, to join the Justice Department where 1 I served him as deputy chief of staff and chief 2 3 counsellor. And while there also was appointed by him to chair a task force on intellectual property. 4 And I served with him for the four years that he was 5 attorney general. 6

And then when I left that position, I was 7 hired at NMPA. 8

And I ask you to turn in your book, I 9 Q. think it is Exhibit 3014, which is your direct 10 witness statement or, stated more properly, your 11 witness direct statement. And I ask you if you can 12 13 identify that document?

Yes. This was my witness statement for 14 Α. this proceeding. 15

16 Ο. Please look at, I think it is page 42, 17 and ask you if you can identify the signature.

That's my signature. 18 Α. Yes.

Mr. Israelite, was your statement 19 Q. 20 accurate and truthful to the best of your belief when you submitted it? 21

Δ 2.2 Yes.

Does it remain accurate and truthful to 23 Ο. the best of your belief today? 24

25 Α. It does.

MR. ZAKARIN: Okay. I offer 3014 in 1 2 evidence. MR. ELKIN: Objection, based on the 3 reasons set forth in the motion in limine. 4 JUDGE BARNETT: Thank you. 5 MR. STEINTHAL: Google joins in that 6 objection. 7 MR. ISAKOFF: We also join. 8 MR. MANCINI: We join. 9 JUDGE BARNETT: Thank you. 3014 is 10 admitted, subject to review pursuant to the pending 11 motion in limine, preliminary motion. 12 (Copyright Owners Exhibit Number 3014 was 13 marked and received into evidence.) 14 BY MR. ZAKARIN: 15 Mr. Israelite, I am not going to go 16 Q. through in any great detail the paragraphs of your 17 witness statement, but what I want to do is 18 19 summarize some of them. As set forth in paragraphs 8 through 14 20 21 of your statement, you can turn to them if you want to to refresh your recollection, can you briefly 22 23 explain to the panel what the NMPA is and what it 24 does? NMPA is a trade association that 25 Α.

represents the music publishing industry and their
 songwriter partners. We're celebrating our 100th
 year this year, our centennial.

As a trade association we provide many different types of services to our membership. The one that is probably most traditionally thought of is as a trade association, we lobby on behalf of our industry before the Federal Government, mostly.

JUDGE STRICKLER: Mr. Israelite, quick
question for you. In paragraph 8 you say you
represent American music publishers and their
songwriting partners. The phrase "songwriting
partners," does that simply mean songwriters?
THE WITNESS: Yes, sir.

15 JUDGE STRICKLER: Thank you.

16 THE WITNESS: So we lobby Congress on 17 behalf of the songwriting industry and music 18 publishing industry. We lobby other government 19 agencies, Federal Government. We also represent the 20 industry in rate proceedings, obviously, and this is 21 our -- my third one.

We bring quite a bit of litigation on behalf of the industry. And so we often are representing the industry in litigation. We also end up doing quite a bit of what we call model business deals, which sometimes comes from the
 litigation and sometimes comes from direct
 interaction, but we have tried to serve a function
 of helping the business work in many areas where it
 is challenged.

6 We also do a lot of public relations and 7 communication-type functions. The one that probably 8 we're most known for is we're the ones that certify 9 songwriters as reaching gold or platinum status and 10 designate them and give out awards for gold and 11 platinum achievements.

12 And we hold public meetings. I speak 13 often, write often on behalf of the industry. And 14 that generally summarizes what a trade association 15 does.

16 BY MR. ZAKARIN:

Q. I ask you to turn to what was attached to your written direct statement but are separately marked as Trial Exhibits 306, 2500, 2501, and 2502. And they should be attached, I believe, as I said, they are separately in the binder, but they are also attached to your witness statement.

23 Can you identify these documents, dealing 24 first with 306?

25 A. Document 306 is a document that was

prepared by my staff that analyzes revenue
 information for our members.

Q. I will come back to that document momentarily. Can you go through Exhibits -- what are 2500, 2501, and 2502 as well?

6 A. Yes. 2500 is also a document that was 7 prepared by my staff that goes through an analysis 8 of 2014's revenue and explains how we went from the 9 raw data that we collected to the conclusion that I 10 believe I announced at our annual meeting in that 11 year or it would be the next year.

Q. Now, dealing with Exhibit 306, and it may apply to 2500 through 2502 as well, what is the source of the information that is embodied in those exhibits?

16 A. The source of the information is that our 17 membership very recently started turning into NMPA 18 their revenue information. And they did it for the 19 purpose of us being able to administer a new program 20 of collecting dues from our members.

21 And in the past, NMPA never collected 22 real dues from our members. We were funded almost 23 exclusively from a subsidiary that we owned called 24 the Harry Fox Agency.

And that agency was profitable enough to

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fund the parent trade association. And, as a
 result, our members paid nominal dues of -- I think
 it was \$100 per member. That's very different than
 most trade associations which charge actual dues.

5 A few years ago when it became clear that 6 the Harry Fox Agency could no longer financially 7 support its parent trade association, I had to 8 transition the trade association into a 9 dues-collecting trade association, which is the more 10 typical type.

And so my membership started to have to turn in to me their revenue information because that became the basis of how much dues they each paid, because it was proportional.

And one of the by-products of collecting 15 that information for the first time is that I was 16 able to then actually analyze industry data that 17 never really existed in this form before. And it 18 19 was one of the positive by-products of this other dues collection process that I started to do some 20 21 analysis and share some of that analysis with my membership. 22

Q. Okay. You talked about the Harry Fox Agency. What type of income was it that Harry Fox collected?

A. The Harry Fox Agency was a company that was in the business of licensing mechanical rights and collecting the money for mechanical rights and then distributing that to publishers. It was used by a very large segment of the industry as kind of an aggregator of that process of mechanical rights. So even though a licensee would have an option of going through the compulsory process to get a license, very few people actually did that.

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10 But what most licensees would do was take the 11 license from the Harry Fox Agency and then pay the 12 Harry Fox Agency.

And the Harry Fox Agency took a commission for that activity. And that commission was sufficient for a time to fund itself and to also fund NMPA, which owned it.

Q. Is it fair to say that the diminution in mechanical income led to the divestment, if you will, of the Harry Fox Agency?

20 MR. ELKIN: Objection, Your Honor. This 21 goes beyond the scope of the witness testimony.

22 MR. ZAKARIN: I will withdraw the 23 question. I am going to offer Exhibits 306, 2500, 24 2501 and 2502 in evidence.

MR. ELKIN: I don't have any objections

1 at all. I would note that he hasn't yet laid a 2 foundation for 2501 or 2502, but we're fine with 3 that.

JUDGE BARNETT: Thank you. 306, 2500, 5 2501, and 2502 are admitted, I presume you mean 6 subject to the pending motion in limine or is there 7 nothing in the motion that affects these exhibits? 8 MR. ELKIN: We actually have no 9 objections to these four documents at all. 10 JUDGE BARNETT: Okay, thank you. Then

11 they are admitted outright.12 (Amazon Exhibit Number 306 was marked and

13 received into evidence.)

14 (Copyright Owners Exhibit Number 2500,
15 2501, 2502 were marked and received into evidence.)
16 BY MR. ZAKARIN:

Q. Mr. Israelite, looking at the first page of Exhibit 306, in the second, sort of the second category down you have a top box and there is a second box which deals with total industry actual revenue 2013, '14, and '15.

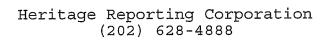
22 Do you see that?

23 A. Yes.

Q. I would ask you to look across. You have categories of income; mechanical, performance,

synch, other, and then a total. First of all, is 1 that U.S. income? 2 Yes, this only measures U.S. revenue. 3 Α. 4 MR. ZAKARIN: This may be restricted material now that I'm looking at it, so I think we 5 6 may have to --7 JUDGE BARNETT: If you are going to get 8 into the numbers, yes. 9 MR. ZAKARIN: I think we have to. If you are in the hearing 10 JUDGE BARNETT: room and you have not signed a nondisclosure 11 12 certificate, please wait outside. JUDGE STRICKLER: Which exhibit again, 13 counsel? 1415 MR. ZAKARIN: I am in 306. MR. HARRIS: Your Honor, with the Court's 16 indulgence, this material is NMPA's restricted 17 material. Is it fine if they stay in for this 18 19 examination? JUDGE BARNETT: Yes. NMPA -- we're 20 21 holding to NMPA confidential information, correct? MR. ZAKARIN: Yes, that's the only thing 22 23 I am dealing with in this exhibit. In fact, I don't think I am going to get into much else. 24 25 JUDGE BARNETT: Okay.

1	MR. ZAKARIN: That's restricted. At
2	least I hope not.
3	JUDGE BARNETT: Thank you.
4	(Whereupon, the trial proceeded in
5	confidential session.)
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OPEN SESSION 1 BY MR. ZAKARIN: 2 I have to be more sensitive to that. Any 3 Ο. way, Mr. Israelite, I want to turn to the current 4 Subpart A settlement that the NMPA reached with the 5 record labels. And I think it was even published 6 today, perhaps. 7 Is it a fair characterization to say that 8 the Subpart A settlement essentially rolls forward 9 the per unit basic mechanical rate of 9.1 cents for 10 each physical recording and digital download 11 12 manufactured and sold? 13 Α. Yes. 14 Ο. And it rolls forward as well the 1 and a half percent per month late fee? 15 16 Α. Yes. What was the purpose of the late fee? 17 Ο. Well, the purpose of the late fee from 18 Α. Phono I was something that the Copyright Owners 19 requested from the Court and that the Court granted. 20 JUDGE BARNETT: Excuse me. It is your 21 bag that is blocking the door. Your body was fine 22 once you got out of the path. Thank you. Ι 23 apologize. 24 Could you ask the question again, please, 25

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1 Mr. Zakarin?

2 BY MR. ZAKARIN:

Q. I think I said what is the purpose of the4 late fee? Is that where I was?

5 A. Yes. The purpose of the late fee that we 6 requested and that the Court granted in Phono I was 7 to give appropriate compensation for the songwriters 8 and copyright owners, if they were paid late.

9 Q. And at the time that it was adopted, did 10 you intend that it would be applied only to Subpart 11 A?

12 A. No. I believe that the late fee applies 13 to the totality of a Section 115 license.

Q. Now, moving forward, are you aware that the Services in this proceeding have argued that the settlement of the Subpart A should be a benchmark to be considered by the panel as justifying rolling forward the existing B and C rates, albeit their proposals do not actually roll them forward? Are you aware of that?

21 A. I'm aware that they have made arguments 22 to that effect, yes.

Q. Okay. And in paragraphs 38 through 49 of your rebuttal statement, you explain why the Subpart A settlement is not an appropriate benchmark for setting Subpart B and C rates in this proceeding.
 And rather than going through each of
 those paragraphs, I would ask for the panel if you
 can summarize the reasons that you set forth in
 those paragraphs?

6 A. Sure. First, I don't think that 7 settlement should be used as benchmarks or weapons 8 against the parties who settle because I think there 9 is a strong public policy interest in encouraging 10 settlements. In fact, I think the Copyright Act 11 does encourage those settlements.

And if the parties are then punished in 12 some way by those settlements being used as 13 benchmarks where the parties don't feel that's 14 appropriate, then I think that would discourage 15 settlements, and I think that's a bad outcome. 16 JUDGE STRICKLER: Are you familiar with 17 the settlements that occurred in the Webcaster 18 settlements, the Webcaster Settlement Act? 19 THE WITNESS: I am somewhat familiar with 20 21 those, yes. JUDGE STRICKLER: Are you aware in those 22 23 settlements there was language to the effect that

25 settlements shall be usable as evidence -- I am

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none of the terms or the provisions of this, of the

paraphrasing here -- usable as evidence or precedent 1 Are you aware of that? in a future proceeding? 2 I am not familiar with the THE WITNESS: 3 language that was used, but I understood that was 4 the intent when they offered it to Congress. 5 6 JUDGE STRICKLER: And were you aware of that when you entered into the 2008 settlement? 7 THE WITNESS: Yes. When we entered into 8 the 2008 settlement, we specifically negotiated that 9 they would be non-precedential. 10 11 JUDGE STRICKLER: It says that in the 12 settlement? THE WITNESS: I believe that we agreed to 13 14 language to that effect, yes. JUDGE STRICKLER: There is language in 15 the regulations that says the new rates will be 16 17 established de novo. Is that what you are referring 18 to? 19 THE WITNESS: Yes. JUDGE STRICKLER: And only that language, 20 that's the language you are referring to? 21 THE WITNESS: I -- I am aware that it 22 says that the new rates would be set de novo, but I 23 also believe that we had agreed upon 24 25 non-precedential language in the settlement itself

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1 is my recollection from ten years ago.

2 JUDGE STRICKLER: Will you be pointing to 3 that in your testimony?

4 THE WITNESS: I don't believe that is in 5 my testimony, no, Judge.

JUDGE STRICKLER: Thank you.7 BY MR. ZAKARIN:

8 Q. I think that you were summarizing at this 9 point why the -- why you believed that the Subpart 10 A, Subpart A settlement should not be used as a 11 benchmark in this proceeding.

12 A. Sure. My first reason, again, was 13 philosophically, I think it wouldn't be proper to 14 use settlements against parties because it would 15 discourage the public policy purpose of encouraging 16 settlement.

17 Secondly, specific to this settlement, 18 this settlement was in large part consistent with my 19 philosophy about CRB trials and with settlements, 20 which is that I believe now in all three of the 21 proceedings that I have tended to not want to 22 litigate the rates that will not be economically 23 important in the upcoming period.

And so when I look to this next five-year period that begins in January of 2018, I don't

believe that the Subpart A categories are going to
 be economically important to my industry.

And, as a result, I was highly encouraged to get those settled and out of the trial because I wanted this trial to focus on the categories that I thought would be economically significant, which are the interactive streaming categories.

8 That same philosophy is what drove the 9 settlement in Phono I with the Subpart B categories, 10 which I know you didn't ask me about, but it is the 11 same philosophy about our settlements.

And so I don't think that the A 12 roll-forward should be used as a benchmark because 13 our agreement to roll forward those rates was not in 14 any way our commentary on we thinking that those 15 were the appropriate values of our Subpart A rights 16 but, rather, we don't think economically they are 17 going to make much difference in the next five years 18 19 and, therefore, we didn't want them cluttering the focus of this trial. We would rather have that 20 21 focus on the business models that we think will be economically important. 22

23 MR. ASSMUS: Your Honor, Mr. Zakarin is 24 eliciting testimony from the witness regarding the 25 nature and basis of the Subpart A settlement.

And you will recall we filed with Your 1 2 Honor a motion to compel documents related to that settlement, and the original ruling, which of course 3 we accepted, was denied, but on that basis we object 4 to Mr. Israelite further explicating the reasons for 5 and nature of the settlements, if we do not have 6 access to the documents that would allow us to 7 cross-examine him on that topic. 8

9 JUDGE BARNETT: Sustained.

10 MR. MARKS: And we would move to strike 11 the last answer on that basis.

JUDGE BARNETT: Yes. The -- the answerwill be stricken.

MR. ZAKARIN: I -- what they asked for was documents relating to negotiations. I didn't ask the witness a question about negotiations. And the witness didn't testify about negotiations.

What he testified to was his reasons for entering into the settlement, why he doesn't believe the Subpart A settlement is a benchmark. But it didn't deal at all with his negotiations with the other side. And I didn't ask him a single question about it. And he didn't offer anything in his answer about it.

25 JUDGE BARNETT: He talked about why he

was willing to settle and so forth. That's part of
 the negotiation equation. So the objection is
 sustained.

4 MR. ZAKARIN: I understand that, Your 5 Honor. And respectfully, we accept the ruling on 6 that.

7 BY MR. ZAKARIN:

Q. Mr. Israelite, the panel is aware of the 9 Copyright Owners' proposal of rates and terms in 10 this proceeding, and it is set forth in paragraph 32 11 of your written direct statement.

12 Can you explain to the Judges how the 13 Copyright Owners formulated their proposal?

A. I think we thought about it in two parts. The first was what was the structure that we were going to propose and then, secondly, what would the numbers be that we plugged into that structure.

For the first part, we felt strongly that we wanted to have a structure that paid songwriters and music publishers on a per-stream basis. And so that became the driving force behind what our structure became.

The only flaw that we felt existed with that model was the potential that because, while we would get paid on a per-stream basis, that the

Services would not be charging their customers 1 oftentimes on a per-stream basis and, in fact, the 2 potential existed that they would use our songs to 3 entice a consumer to agree to a monthly payment, and 4 then if that consumer didn't use the service, they 5 would still be collecting the money based on the 6 availability of our songs, but we wouldn't see any 7 8 of that because there might not have been any activity. 9

10 And, thus, the second part of the 11 structure became very important, which was the per 12 subscriber per month number, so that we would be 13 protected if there was economic activity based on 14 the value of our songs but no streaming that 15 occurred.

16 So that became the two-part structure that formed the basis of our proposal. And then the 17 numbers that were plugged in became an exercise, 18 quite honestly, of retaining experts who gave 19 opinions, giving us ranges of what they thought were 20 21 reasonable given the standards and given the factors of this trial; and my membership, taking into 22 consideration all of the different factors involved 23 in making a proposal and coming to a conclusion on a 24 25 number that they felt comfortable with that they

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1 thought was reasonable.

2 BY MR. ZAKARIN:

Q. Now, the Services have offered testimony about the advantages of discounts provided by student plans and family plans, including benefits or supposed benefits to the Copyright Owners.

7 Can you explain to the panel why in your 8 view including such discounts in the compulsory rate 9 structure is inappropriate?

10 A. I feel very strongly that it would not be 11 appropriate for the government through the 12 compulsory process to force property owners to give 13 these types of discounts. That's regardless of 14 whether they are good for us or not.

I don't think it is the appropriate role 15 16 of the rate-setting to make those decisions for the And so we believe that the 17 property owners. compulsory rate process should just set the value of 18 our intellectual property, and that if the property 19 owners and the licensees jointly agreed that 20 discounts makes sense, they can do that outside of 21 the statute, which is exactly what has happened with 22 some of the services. 23

24 But we violently object to the idea that 25 that would be forced upon us in the rate-setting

1 process.

Q. There has also been testimony about the supposed funnel effects of Spotify's ad-supported service and how the Copyright Owners' proposal might negatively affect Spotify's free service.

6 Do you have a view about Spotify's free 7 service?

Α. I do. I think our proposal was agnostic 8 to how the Services decide to charge their 9 customers. Our proposal is designed to set an 10 appropriate value every time that you stream a song. 11 12 And we have no control over how a licensee might then choose to monetize that 13 activity. The Spotify Free service today, I would 14tell you, I think, is very harmful to songwriters. 15 It is paying a very tiny fraction per activity as 16 17 the paid services are paying.

18 There was a period, I believe last year, 19 where about 30 percent of their customers paid for 20 the Spotify service, about 70 percent used the free 21 service, but those 30 percent who paid were 22 generating more than 90 percent of the revenue for 23 the company.

And so we look at the free service as something that we didn't have any ability to make

decisions about in terms of how many ads they run, 1 whether it is an unlimited amount of time that a 2 customer can use the free service, whether the same 3 content is available on the free service or not, and 4 our experience now looking at how it has been used 5 by Spotify is that the free service has been very 6 harmful, that the conversion is not working as 7 promised, and it is not something that we feel that 8 there should be a different rate structure if a 9 10 licensee chooses to want to give it away with an ad-based model versus a paid-based model. 11 We think the rate structure should reflect just the value. 12

JUDGE STRICKLER: Mr. Israelite, I have a question for you. It goes back to the testimony you gave just a moment ago, where you talked about how -- about family and student discounts.

And you said, correct me if I get it 17 wrong, I thought you testified that that may be 18 something that the Copyright Owners would be willing 19 to do, but it is not something that government 20 21 regulators should impose, if the parties can get together, the Copyright Owners and the Services, to 22 23 agree to such discounts, then they will do that in the marketplace, but the government should not 24 25 require that as part of the compulsory rate. Is

1 that a fair statement of your testimony?

2 THE WITNESS: That's saying it better 3 than I probably said it, yes.

4 JUDGE STRICKLER: Yeah. I soft pedaled 5 it. I didn't use the word "violently."

But let me ask you about that philosophy, 6 if you will, with regard to percentage-of-revenue 7 Do you feel the same way about that, which 8 rates. is that the Copyright Owners have a right to be paid 9 for their copyrighted material on a per-stream basis 10 and that's all the regulators should do, and if the 11 12 Copyright Owners and the Services want to meet in the marketplace and modify that in some way and go 13 14 to any extent to a percentage-of-revenue rate, they 15 are free to do that but it should not be imposed upon the Copyright Owners? 16

17 THE WITNESS: That's exactly right and 18 that's actually happened, Judge. So if we're forced 19 to accept just a percent of revenue, then if the 20 Service chooses to give discounts, we're forced 21 along into that choice too because the revenue will 22 be based on the discounting.

If we're paid on a per-stream basis, which we think is more reflective of the inherent value of our property being used, then if there is

going to be discounting and we're not part of the
 decision-making, then we're not being asked to
 subsidize that decision-making.

And, for example, that's exactly what's 4 happened in the marketplace already. It is not a 5 It has, in fact, happened. I believe that 6 theorv. one of the Services here today offers family and 7 student discounting and it is done completely with 8 the agreement of the Copyright Owners through 9 different direct terms separate from the compulsory 10 terms that exist in Section 115. So it has been 11 proven to work already. 12

JUDGE STRICKLER: So if we were to set a 13 per-stream rate in our determination, we should not 14be surprised to see after the rate period begins in 15 16 2018 percentage-of-revenue deals voluntarily struck 17 between the Copyright Owners and the Services? THE WITNESS: I don't know whether the 18 Copyright Owners would agree to 19 percentage-of-revenue models in general. 20 I know 21 they generally don't like them. I know that if there is a meeting of the 2.2 minds between someone who actually owns and controls 23

25 them, they can agree to any term they want. And I'm

the copyrights and someone who wants to license

24

1 fine with that if it is by their agreement.

In the case of the one company here today who has done a direct deal for student and family discounts, it is worth noting that they offered rates that were above the statutory structure in order to get those concessions from the property owners. And so if that occurs in a marketplace, I welcome it.

9 I would not have a problem with any 10 property owner who makes a decision for his or her 11 property. What I object to is the government 12 imposing those types of decisions on property owners 13 under some theory that it is good for them.

I think that they are perfectly capable of deciding what is good for them, and if they think it is good for them, it will be licensed outside of a 115 structure.

Mr. Israelite, how do you 18 JUDGE BARNETT: respond to the Services' position that offering 19 20 these discount plans entices into a paid platform people who otherwise might not have a willingness or 21 ability to pay for the going rate or, in the case of 22 students, getting them in my words hooked on the 23 service, so that when they grow up, they will buy 24 the full price service? How do you respond to that 25

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1 logic?

2 THE WITNESS: I will try not to take too 3 much time because this is a topic I feel 4 passionately about because we see it in other areas 5 as well.

6 The theory of the Services is that they want to discount our property because it is good for 7 Their argument is if we discount it, we will 8 us. bring in more users who will get hooked and that 9 10 will lead to them ultimately either paying when they were using it for free or paying a full service 11 12 after they are no longer a student or potentially buying a family plan when they wouldn't have bought 13 four separate plans, and that it was good for us. 1415 JUDGE BARNETT: Or buying a service, 16 period, when they were not otherwise willing to pay anything for music. 17 18 THE WITNESS: Sure. And --19 JUDGE BARNETT: Which means there would have been zero for the Copyright Owners. 20 21 THE WITNESS: It is part of their argument of why it is good for us. It is because 22 23 they are generating revenue for us that we should

24 appreciate, that we wouldn't have otherwise gotten 25 but for the discounting.

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Whether that's true or not, I don't 1 believe it is the appropriate place in a compulsory 2 license to make that decision for us. If we think 3 it is good for us, we're perfectly capable of 4 allowing that activity to happen through a direct 5 license. 6 That's exactly how Apple got licensed for 7 8 these activities. And so --MS. MAZZELLO: Your Honor, if we're going 9 to name specifics, if we can go into restricted, 10 11 please. Well, yes. And I'm not JUDGE BARNETT: 12 sure Mr. Israelite was even involved in the 13 14 negotiations. THE WITNESS: I was not. 15 Okay. 16 JUDGE BARNETT: MR. STEINTHAL: I was going to raise the 17 foundational objection to that testimony. 18 19 JUDGE BARNETT: Okay. So I'm sorry I sparked your passion. We will just go back to 20 having Mr. Zakarin ask the questions. 21 JUDGE STRICKLER: Less passion from you. 22 23 JUDGE FEDER: Actually I would like to ask a question. 24

25 You said just a moment ago that the

Spotify Free service has harmed songwriters. Can 1 2 you explain what you mean by that? Are you talking about substitution that the Spotify Free service is 3 substituting for other paid services or are you 4 talking about some other notion of harm? 5 THE WITNESS: When the Subpart B-5 6 category was created, approximately ten years ago, 7 it was a theoretical category. We now see the one 8 company that is taking advantage of that category, 9 which is Spotify, and their general argument to me 10 personally and in general has been --11 JUDGE STRICKLER: Is this going to be 12 confidential? 13 THE WITNESS: I don't believe so. 14 JUDGE STRICKLER: You are talking about 15 16 negotiations? 17 THE WITNESS: No, it is not about negotiations. 18 19 MR. MANCINI: If he said he is going to be discussing anything with Spotify, that would be 20 21 restricted. JUDGE STRICKLER: Sounds like it might 22 23 be. 24 This one is not my fault. MR. ZAKARIN: 25 JUDGE STRICKLER: Not yet.

1 THE WITNESS: I can try to avoid maybe 2 what would trigger this concern.

JUDGE FEDER: Just a second. Mr. 3 Zakarin, are you going into restricted at any point? 4 MR. ZAKARIN: I am going to be going 5 mostly back in history to 2008 and 2012, so I don't 6 think I will be in restricted. I think that's past 7 8 tense. So I wasn't planning on it, but I am the worst person to ask. 9 We can save this until the 10 JUDGE FEDER: end of his testimony and then either have a brief 11 restricted session or figure it out at that point. 12 MR. ZAKARIN: Or we're close to 5:00. Τf 13 you want to do it now, we're here anyway. I don't 14want to cut off when it is fresh in your mind. 15 JUDGE BARNETT: Very wise decision. 16 JUDGE FEDER: Good point. 17 JUDGE BARNETT: At this point we will go 18 into restricted session, and those of you who are 19 not privy to restricted information, if you will 20 21 please wait outside. We're going to adjourn at 5:00 o'clock or recess at 5:00 o'clock anyway, so I think 22 23 that means you are free to go.

24 (Whereupon, the trial proceeded in25 confidential session.)

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## CERTIFICATE

3 I certify that the foregoing is a true and 4 accurate transcript, to the best of my skill and 5 ability, from my stenographic notes of this 6 proceeding.

Date

Signature of the Court Reporter

